

ITS Executive Steering Committee (ITESC)

Agenda and Materials – June 23, 2016



Agenda

ITS Project Portfolio Prioritization

- S. Malisch, J. Sibenaller

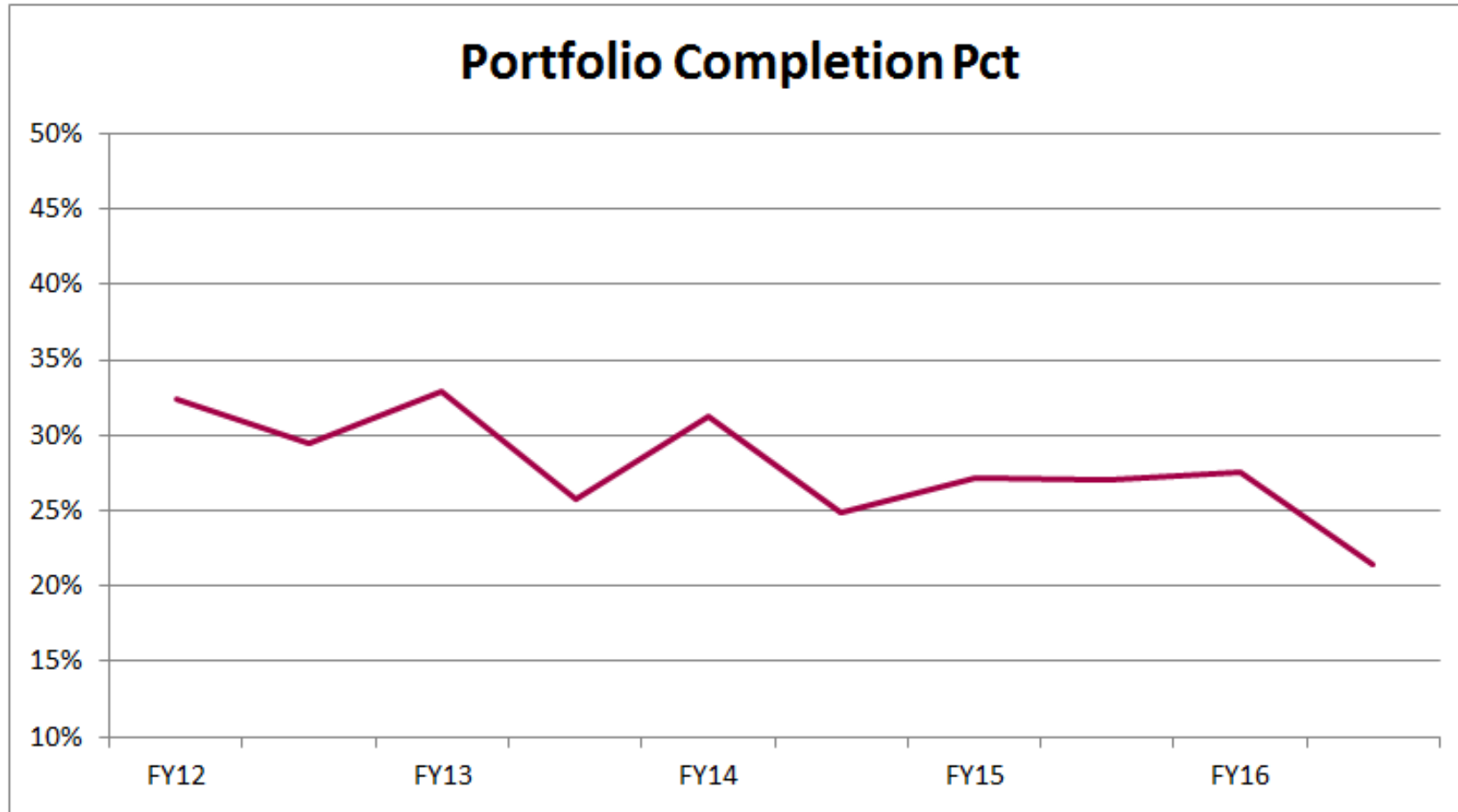
Other Updates

- S. Malisch

Plan of Record Tracking

POR Activity	Total Count	T-Shirt Sizing Breakdown				
		X-Large	Large	Medium	Small	X-Small
Original FY16 Q3-Q4 POR	183	15	37	80	45	6
Revised FY16 Q3-Q4 POR	183	17	36	81	44	5
New Projects Started	69	5	12	31	19	2
Final FY16 Q3-Q4 POR	252	22	48	112	63	7
Completed Projects	(42)	5	8	15	11	3
Forecasted Completed Projects	(12)	1	3	4	4	0
Duplicate / Canceled	(4)	0	1	3	0	0
Rollover Projects	194	16	36	90	48	4
New Projects not Started	6	1	0	4	1	0
FY17 Q1-Q2 POR (Draft)	200	17	36	94	49	4
Net Change	17	0	0	13	5	(1)

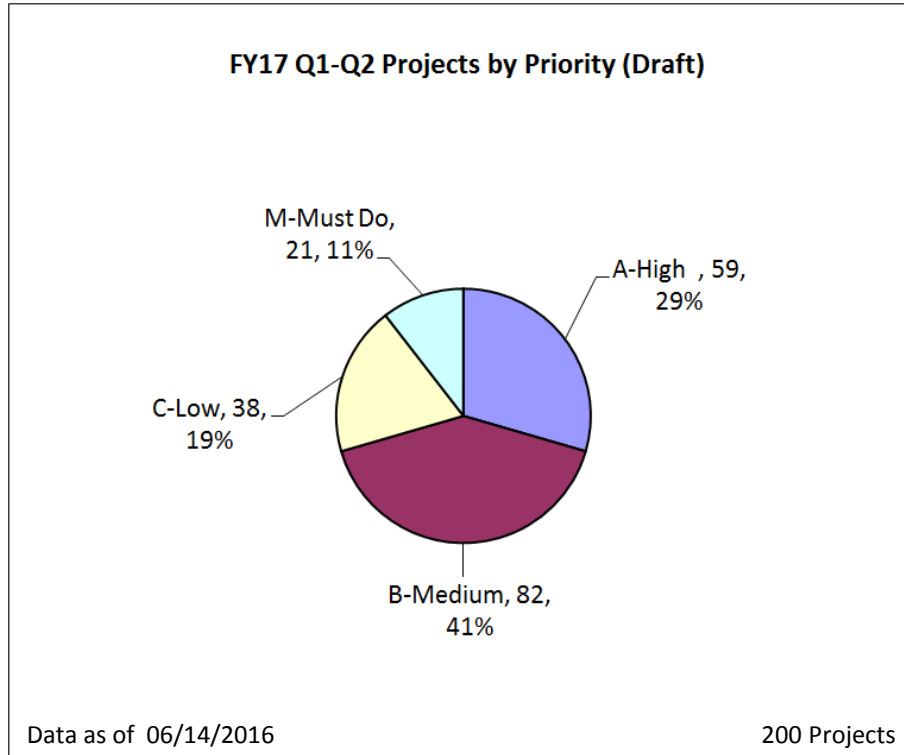
Completed Project Forecast



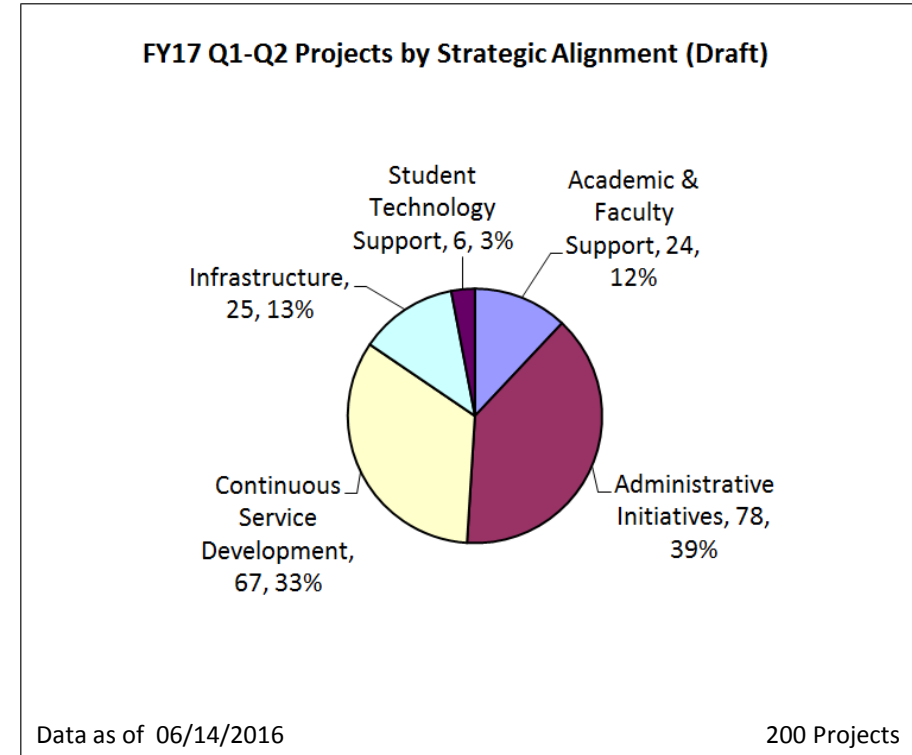
54 projects
forecast
completed
this period

	Avg.	Min	Max	This Period
Completed Pct.	34%	25%	33%	21% (forecasted)

FY17 Q1-Q2 Plan of Record (Draft)



Priority	Count
A-High	59
B-Medium	82
C-Low	38
M-Must Do	21
	200



Strategic Alignment	Count
Academic & Faculty Support	24
Administrative Initiatives	78
Continuous Service Developer	67
Infrastructure	25
Student Technology Support	6
	200

Capacity Changes

2016

	ATS	INF	SIC	BES	CIO Office	TOTAL
Full Time	19	29	32	18	4	102
Part Time	0.6	0.6	0.5	0.5	-	2.3
Total Head Count	19.6	29.6	32.5	18.5	4.0	104.3
Administrative	33%	19%	26%	26%	25%	25%
Support	49%	58%	33%	32%	61%	44%
Project	19%	23%	41%	42%	14%	31%

2012

	ATS	INF	SIC	ePAQS	CIO Office	TOTAL
HC-Full Time	18	27	34	11	3	93
HC-Part Time	0.64	0.64	0.53	-	0.80	2.61
Total Head Count	18.6	27.6	34.5	11.0	3.8	95.6
Administrative	28%	23%	26%	25%	23%	25%
Support	46%	47%	30%	19%	57%	38%
Project	26%	30%	44%	57%	20%	37%

Change

	ATC	INF	SIC	BES	CIO Office	TOTAL
Admin	%5	(%4)	%0	%1	%2	%0
Support	%3	%11	%3	%14	%4	%6
Project	(%8)	(%7)	(%3)	(%15)	(%6)	(%6)

Work Definition

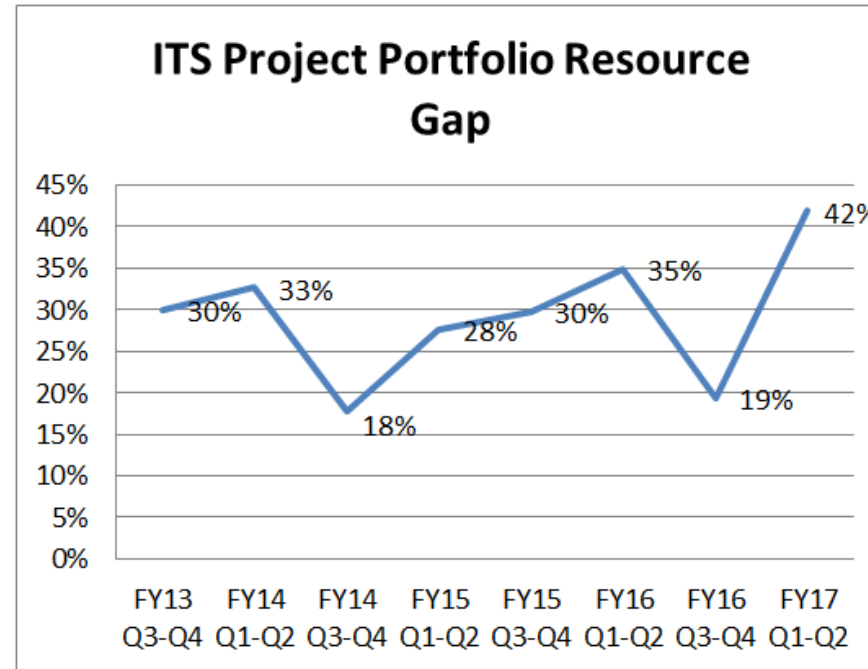
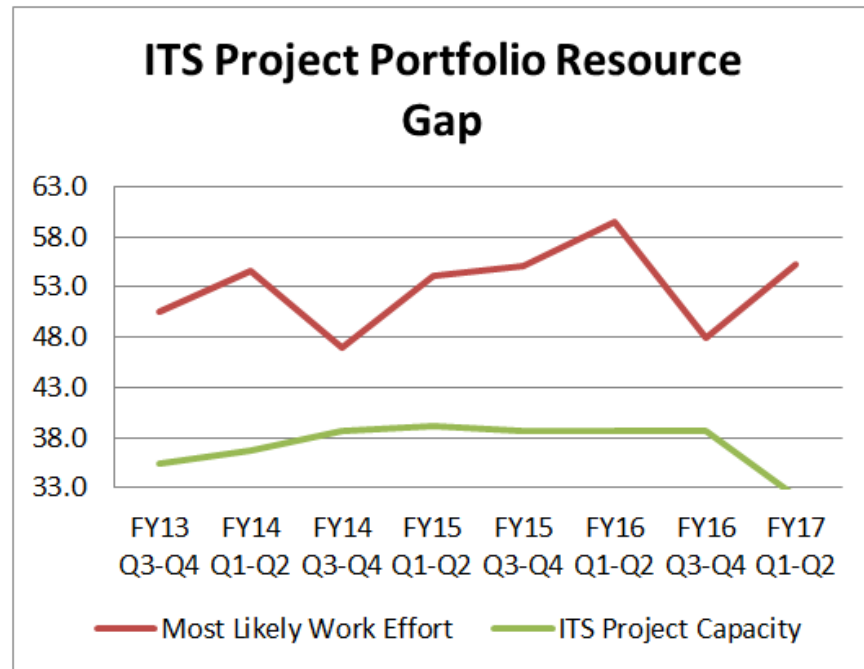
Administration & Development - Vacation, Sick, Out of Office, Management of Staff, Staff Meetings, Training, Conferences, Seminars, General Emails

Support & Operations - Operational/Ongoing Work and Services, Maintenance, Routine Upgrades, Break & Fix, Troubleshooting, Bug Fixing, Compliance, Audit & Risk, System Administration

Projects & Delivery - Targeted Effort With Fixed Scope, Time and Deliverables, Designing and Building Systems/Solutions/Software/Hardware, Running Projects, Business Analysis, Testing

Portfolio Growth Details

	FY13 Q3-Q4	FY14 Q1-Q2	FY14 Q3-Q4	FY15 Q1-Q2	FY15 Q3-Q4	FY16 Q1-Q2	FY16 Q3-Q4	FY17 Q1-Q2	5 Year Avg
Portfolio Count	195	204	186	199	201	209	183	200	193
Portfolio Growth	11%	6%	-14%	9%	1%	4%	-13%	8%	
Most Likely Work Effort	50.6	54.6	46.9	54.2	55.2	59.4	47.9	55.3	51.0
Most Likely Work Effort	11%	7%	-16%	13%	2%	7%	-24%	13%	
ITS Project Capacity	35.4	36.8	38.6	39.2	38.7	38.7	38.7	32.2	36.9
ITS Project Capacity Growth	1%	4%	5%	2%	-1%	0%	0%	-20%	
Estimated Resource Gap	30%	33%	18%	28%	30%	35%	19%	42%	22%



FY17 Q1-Q2 ITS Pre-Approved/Established Projects

Priority	Row Nbr	Program Group	T-Shirt Sizing	Status	Est. Compl. (QTR)	Primary Customer
	22-27	LOCUS Enhancements (6)	XLarge	Active	TBD	Enterprise/Multiple
A	22	Engaged Learning - Org Enhancements	Medium	Active	Q1 FY17	Center for Experiential Learning
A	23	Student Data Collection - 2016	Small	Active	Q1 FY17	Student Life
A	24	Financial Aid - Loan/Disbursement - 2016-17	Medium	Active	Q2 FY17	Financial Assistance
A	25	Early Alert Referral System	XLarge	Active	Q2 FY17	Provost's Office
A	26	Financial Aid Award Letter Processes - Aid Year 2017	Medium	Active	Q3 FY 17	Financial Assistance
A	27	Student Refunds Via A/P	Large	Pending	TBD	Office of the Bursar
	28-31	Enterprise Content Management (4)	XLarge	Active	TBD	Enterprise/Multiple
A	28	ECM - Electronic Document Retention	Large	Active	Q2 FY17	Information Services
A	29	Treasury-Cash Management ECM Implementation - Phase 3	Medium	Pending	Q1 FY17	Human Resources:Office of VP
A	30	HR ECM - Wage Garnishments, Performance Eval and Salary Planning	Large	Pending	Q2 FY 17	Finance: Office of VP
A	31	HSD Research Integrity	Medium	Pending	TBD	Faculty Administration
	32-36	Business Intelligence/Data Warehouse Program (5)	XLarge	Active	TBD	Information Technology Services
A	32	Incorporate EVENT and GRADEBOOK Sakai data into the EDW	Medium	Active	Q1 FY17	Information Services
A	33	Business Intelligence/Data Warehouse Program Management	XLarge	Active	Q1 FY17	Information Services
A	34	Executive Data Warehouse - Phase 2 (Reporting and Analytics)	Medium	Active	Q1 FY17	Information Services
A	35	EDW transition of the ETL from Data Manager to Data Stage	Large	Active	Q1 FY17	Information Services
A	36	Plan 2020 IP 1 Metrics and Dashboard	Large	Active	Q3 FY17	Information Services
	37-40	LUHS/LUC/HSD Technology Program (4)	XLarge	Active	Q2 FY18	Information Technology Services
A	37	Migration of HSD/SSOM Desktops	XLarge	Active	Q2 FY17	Information Services
A	38	LUHS/LUC/HSD Technology Program	XLarge	Active	Q4 FY17	Information Services
A	39	Application Access and Authentication for HSD	XLarge	Active	Q2 FY18	Information Services
A	40	Identity Management Systems Strategy & Current State Documentation	Large	Pending	Q4 FY17	Information Services

FY17 Q1-Q2 ITS Pre-Approved/Established Projects

Priority	Row Nbr	Program Group	T-Shirt Sizing	Status	Est. Compl. (QTR)	Primary Customer
	41-47	Information Security Program (7)	XLarge	Active	TBD	Information Technology Services
A	41	Vulnerability Management Program	XLarge	Active	Q1 FY17	Information Services
A	42	Network Access Control Improvements	Medium	Active	Q1 FY17	Information Services
A	43	2015 Security Assessment	Medium	Active	Q2 FY17	Information Services
A	44	Password Policies	Large	Pending	Q4 FY17	Information Services
A	45	Broaden Use of SIEM Technologies	Large	Pending	Q4 FY17	Information Services
A	46	Continuous Risk Analysis Should Consider Staffing Requirements	Medium	Pending	Q4 FY17	Information Services
A	47	High Security Lab Environment/Security Operations Center	Medium	Pending	TBD	Information Services
	48-59	BCDR/Failover (12)	XLarge	Active	TBD	Campus Safety/ Information Technology Services
A	48	Disaster Recovery - Oracle Databases	XLarge	Active	Q1 FY17	Information Services
A	49	Develop a Disaster Recovery Plan for the Applications Enterprise File Serve	Medium	Active	Q1 FY17	Information Services
A	50	Disaster Recovery for T4	Small	Active	Q1 FY17	Information Services
A	51	Network Disaster Recovery / Redundancy - LSC - Phase 1	Medium	Active	Q1 FY17	Info Services: Office of VP
A	52	Disaster Recovery Planning	Large	Active	Q2 FY17	Information Services
A	53	Disaster Recovery Plan Development	Large	Active	Q2 FY17	Info Services: Office of VP
A	54	Network Disaster Recovery / Redundancy Phase 2	Medium	Active	Q3 FY17	Information Services
A	55	Disaster Recovery - CBORD	Medium	Pending	Q1 FY17	Information Services
A	56	Disaster Recovery Maxxess	Medium	Pending	TBD	Information Services
A	57	Disaster Recovery Testing - LuWare	Small	Pending	TBD	Information Services
A	58	Maxxess - BCDR Planning	Medium	Pending	TBD	Campus Safety
A	59	DR- LuWare	Large	On Hold	TBD	Information Services

FY17 Q1-Q2 ITS Pre-Approved/Established Projects

Priority	Row Nbr	Program Group	T-Shirt Sizing	Status	Est. Compl. (QTR)	Primary Customer
	60-62	Lawson/Kronos Enhancements (3)	XLarge	Active	Q3 FY17	Enterprise/Multiple
A	60	Trinity Migration from Lawson to Workday	Large	Active	Q3 FY17	Human Resources:Office of VP
A	61	Upgrade Kronos	Large	Pending	Q1 FY17	Finance-Office of VP-CFO
A	62	Lawson Self Service Outside the Firewall	Medium	Pending	Q2 FY17	Office of The President

FY17 Q1-Q2 ITS Project Prioritization Worksheet

Pri	Row Nbr	Program Group	Recommended Ranking	Prior ITESC Ranking	PRB Ranking	T-Shirt Sizing	Status	Est. Compl. (QTR)	Primary Customer
		Advancement (6)	1	9	2	Xlarge	Active	TBD	Enterprise/Multiple
A	63	Advance Upgrade Program				XLarge	Active	Q2 FY17	Development & Donor Services
A	64	Advance Upgrade - Report Gap Analysis				Xlarge	Active	Q1 FY17	Information Services
A	65	Advance Upgrade - LUHS Business requirements				Medium	Active	Q1 FY17	Advancement HSD
A	66	Advance Upgrade - Proof of Concept (POC)				Large	Active	Q1 FY17	Information Services
A	67	Advance Upgrade - POC Remediation				Medium	Pending	Q1 FY17	Development & Donor Services
A	68	Advance Upgrade - Report Decision & Creation				Large	Pending	TBD	Advancement HSD
		Maxxess (2)				2	2	1	Xlarge
A	69	Maxxess - Secondary Access Level Web Application	Xlarge	Pending	TBD				Human Resources:Office of VP
A	70	Maxxess - Security Log Interface	Large	Pending	TBD				Campus Safety LSC
A	71	Online Performance Management System	3	3	3	Large	Active	Q1 FY17	Human Resources
A	72	12C Database Upgrade (Required for PS Upgrade)	4	4	4	Xlarge	Active	Q1 FY17	Information Services
A	73	Online Exam Proctoring Solutions - Pilot	5	5	Not provided for ranking	Large	Active	Q1 FY18	Provost's Office
B	74	Faculty Information System Suite Enhancements	6	6	5	Medium	Active	TBD	Provost's Office
A	75	Campus Labs - Extracts and Related Components	7	--	7	Medium	Active	Q1 FY17	Institutional Research
A	76	LCFS Technology Needs for EMR, HIPAA, and PCI	8	--	8	Medium	Active	Q1 FY17	Loyola Community and Family Services
A	77	Phone System Replacement - Phase 3	9	12	Not provided for ranking	Xlarge	Pending	Q4 FY17	Information Services
A	78	Establish ZOOM Technology for Conferencing	10	--	Not provided for ranking	Large	Active	Q1 FY17	Information Services
A	79	Redevelop the Here For You Mobile Application for the Wellness Center	11	--	9	Small	Active	Q1 FY17	Wellness Center
A	80	Biology Dept. Lab Research Positions - Application and Tracking	12	10	6	Medium	Active	Q1 FY17	Biology
A	81	ITS Help Desk to Service Desk	13	--	Not provided for ranking	Large	Active	Q2 FY17	Information Services

2016 ITESC Schedule

March 29, 2016 - Tuesday, 1:30-3:30 PM

- Space Management Needs Analysis
- Phone System Replacement-Strategy
- Information Security Update
- Disaster Recovery Update-Brief
- LUHS Workday Migration-LUC Process Analysis

May 18, 2016 - Wednesday, 1:30-3:30 PM

- Phone System Replacement
- Video Conferencing Update
- Disaster Recovery Update

June 23, 2016 - Thursday, 1:30-3:30 PM

- Project Portfolio Prioritization

September 22, 2016 - Thursday, 1:30-3:30 PM

- Tech Briefing

November 17, 2016 - Thursday, 1:30-3:30 PM

December 15, 2016 - Tuesday, 1:30-3:30 PM

- Project Portfolio Prioritization

Additional Portfolio Data Tracking

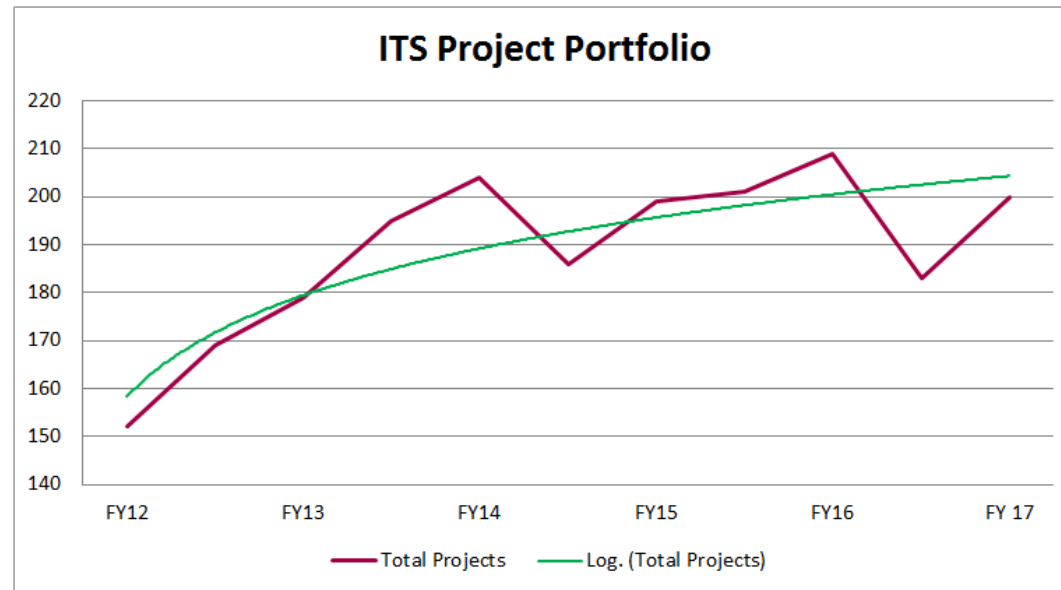
June 23, 2016



Project Sizing Trend

Portfolio Counts

T-Shirt Sizing	Work Effort	FY09	FY09	FY10	FY10	FY11	FY11	FY12	FY12	FY13	FY13	FY14	FY14	FY15	FY15	FY16	FY16	FY17
		Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2	Q3-Q4	Q1-Q2
TBD	TBD	8	5	2	1	1	2	0	0	0	0	0	0	0	0	0	0	0
X-Small	< 5 Days	2	12	15	8	6	4	6	10	13	12	12	10	11	7	8	6	4
Small	5-30 Days	49	56	14	44	35	28	34	44	43	58	56	55	52	56	55	45	49
Medium	31-60 Days	45	44	67	59	61	64	71	74	75	68	72	74	80	84	85	80	94
Large	61-120 Days	37	29	32	33	33	19	32	31	37	43	49	34	39	36	41	37	36
X-Large	>120 Days	6	5	1	6	7	18	9	10	11	14	15	13	17	18	20	15	17
		147	151	131	151	143	135	152	169	179	195	204	186	199	201	209	183	200



	Avg.	Min	Max	This Period
Portfolio	189	152	209	200

Capacity Estimates

T-Shirt Sizing	Work Effort	Initial Project Count*	Project Effort** (FTE)
TBD	TBD	0	0.0
X-Small	< 5 Days	4	0.1
Small	5-30 Days	49	4.4
Medium	31-60 Days	94	18.1
Large	61-120 Days	36	13.8
X-Large	>120 Days	17	18.9
Total		200	55.3

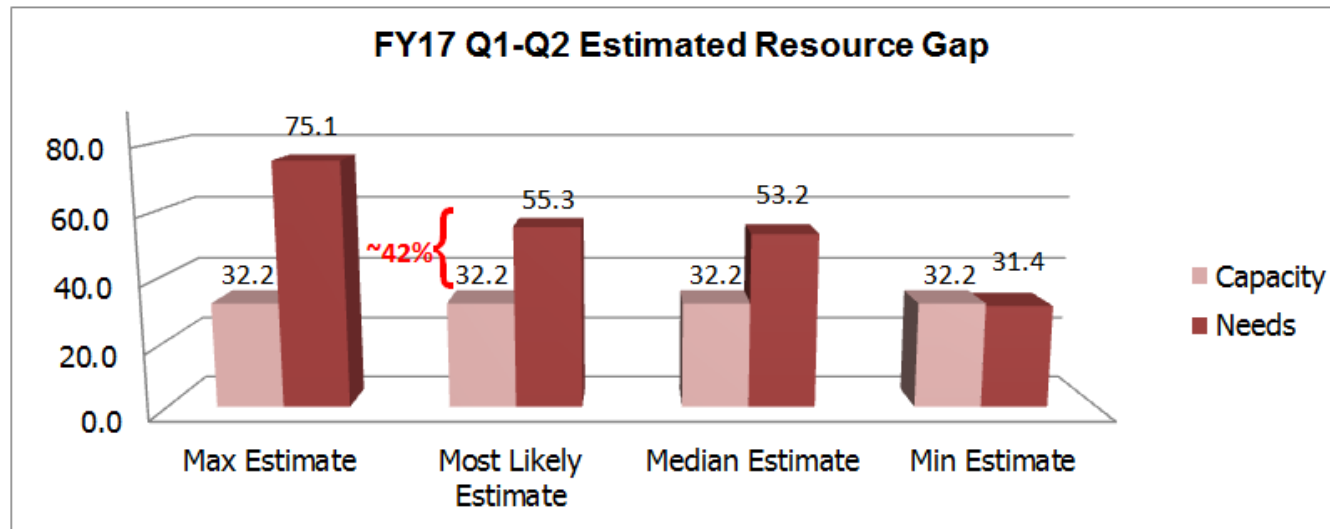
* snapshot as of 6/14/16

** most likely scenario

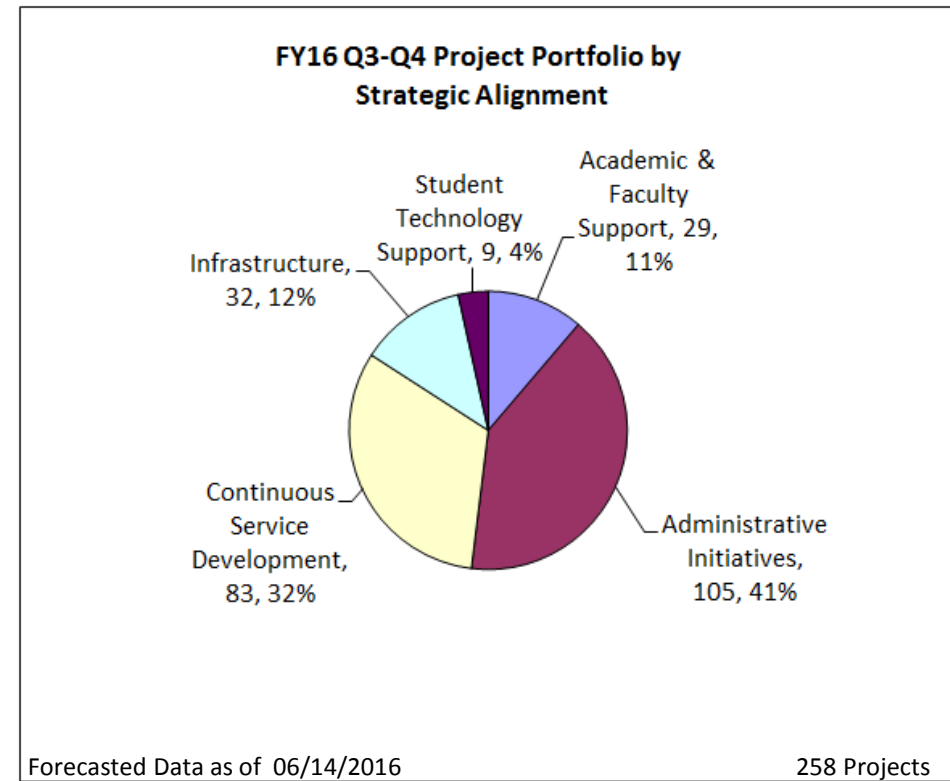
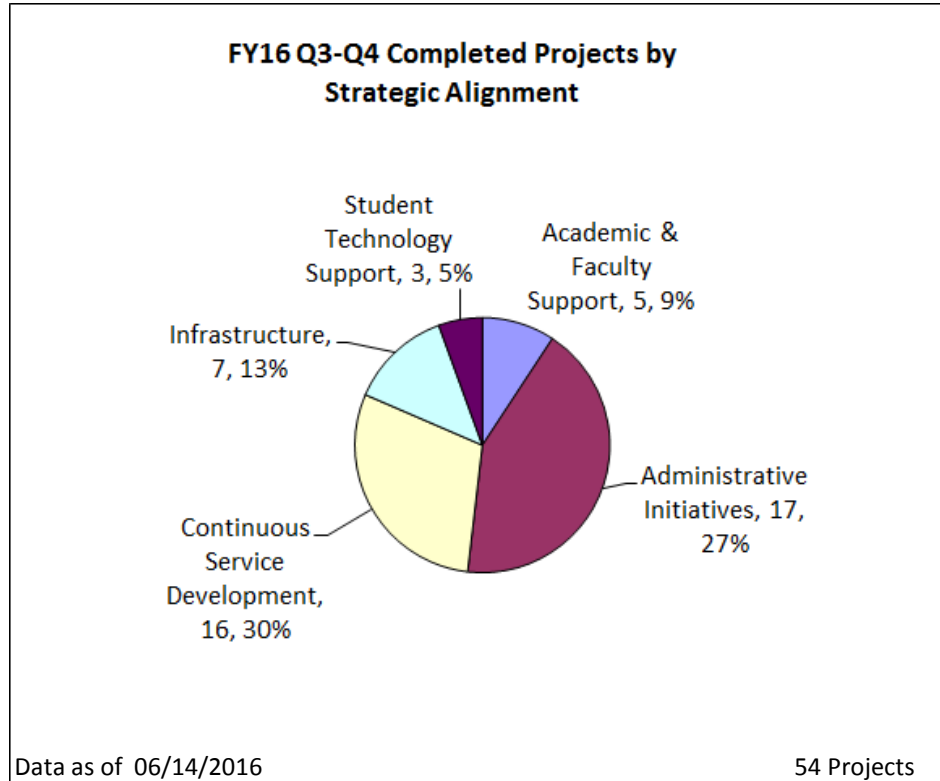
ITS Capacity/Resource Calculations (FTE)	
Full Time	102.0
Part Time	2.3
Annual Total	104.3

Most Likely

	Est. Effort Allocation	Est. Time Allocation	Estimate Gap
Admin.	26.3	25%	42%
Support	45.8	44%	
Project	32.2	31%	
Total	104.3	100%	

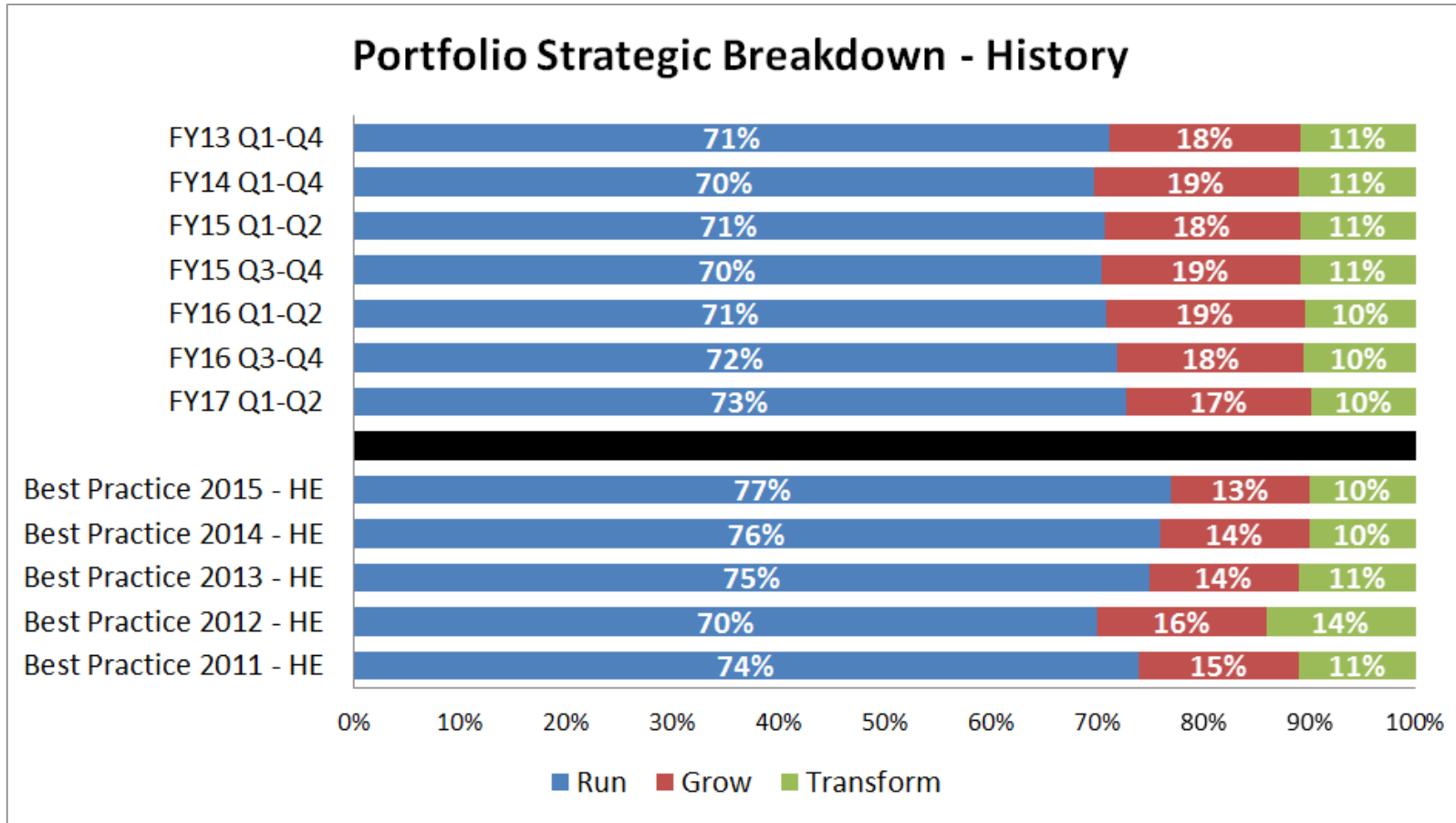


FY16 Q3-Q4 Completed Projects Forecast



Strategic Category	Completed Count	Completed Percent	Portfolio Percent	Net Difference
Academic & Faculty Support	5	9%	11%	-2%
Administrative Initiatives	23	43%	41%	2%
Continuous Service Developer	16	30%	32%	-3%
Infrastructure	7	13%	12%	1%
Student Technology Support	3	6%	3%	2%
	54			

ITS Project Portfolio Impact



Run – Ongoing operations

Grow – Information systems and services to optimize performance

Transform – New technologies and processes that fundamentally promote change

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
1980	A	3-LOCUS Enhancements	Review of Admission Interface data and architecture	<p>With the implementation of Slate-LOCUS Admission Interface using an "as is" philosophy, it was agreed to create a separate project to review the data flows and architecture of the admission interface for a later priority.</p> <p>LOCUS should be fed all appropriate data (including interests data and timely test data) for the University Student Information System from the Undergraduate/Graduate Admissions Systems. Data flows back to Slate, where appropriate, should also be considered. This thorough requirements analysis has been deferred in the past due to time deadlines and other priorities.</p>	Slate-LOCUS interfaces were developed with "as is" approach for data and technology. The understanding between Enrollment Management and Registration & Records included a post-Go Live review of interface data and technology.	Continuous Service Development	Large	Q1	02/2014	08/2015	Complete	Registration & Records
2245	B	3-LOCUS Enhancements	Early Academic Alerts for UGRDs - enhanced notifications	The current process uses 2 email templates: Generic & School of Ed. This request is to add a third communication template for Nursing (ABSN and RN-to-BSN). It is possible that other schools may ask for their own template to better focus their message on their target audience/s.	Early Alert notifications to students are often requested to be customized by different academic programs. Currently, the level of customization for notifications is limited. This project will increase the options for custom notifications.	Academic & Faculty Support	Medium	Q1	02/2015	09/2015	Complete	Sullivan Center for Student S
2225	M	4-Construction Projects	Gentile Video Wall	Coordinate the installation of a 3x3 video wall in the Gentile Arena hallway. The project was placed on hold in January 2015 pending further review and site evaluation. The project was reactivated in August 2015 with target completion in November 2015.	Mandated project.	Infrastructure	XSmall	Q2	11/2014	11/2015	Complete	Its-Office Of The Vp & Cio
2352	C		Admitted students FAFSA data for import into Slate	Each day, the file slate_uao_uvid.txt is generated and uploaded to the Technolutions FTP site using a process authored by ITS. We would like to ask for an additional file that contains admitted student FAFSA for import into Slate. ESRR is currently running this process manually and would like ITS's help to automate the process.	Deliverable is a file containing admitted student FAFSA data that is uploaded to the Technolutions FTP site (similar to how slate_uao_uvid.txt functions). Requested Completion date is January 1, 2016.	Continuous Service Development	Small	Q3	11/2015	12/2015	Complete	ENROLLMENT SYS RES & REPORTIN
2361	B		Installation/Activation of Point and Click Prescription Module for Students	Point and Click application which provides electronic medical records capabilities for the Wellness Center has a prescription module that can be activated. This project is to help get the contract updated to include the prescription module and support the Wellness center staff as needed as they activate this module.	Point and Click application which provides electronic medical records capabilities for the Wellness Center has a prescription module that can be activated. This project is to help get the contract updated to include the prescription module and support the Wellness center staff as needed as they activate this module.	Administrative Initiatives	XSmall	Q3	08/2015	01/2016	Complete	Wellness Center
2321	A	1-Student System Upgrade	PeopleTools 8.54 Upgrade	<p>PeopleTools 8.43 Upgrade. This is a upgrade of the Campus Solution environments. Campus Solution will be upgraded from 8.52 to 8.54.</p> <p>Upgrade to the following software is required as part of this upgrade: AIX 7, Cobol, WebLogic 12c, Tuxedo 12c, Oracle Database 12c.</p> <p>This upgrade will allow Loyola 1)access to new functionality, 2)to remain eligible for the highest levels of product support 3)to be a more efficient regulatory compliance environment.</p> <p>This upgrade is necessary in order to upgrade the PeopleSoft application from version 9.0 to 9.2.</p>	<p>This upgrade will allow Loyola 1)access to new functionality, 2)to remain eligible for the highest levels of product support 3)to be a more efficient regulatory compliance environment.</p> <p>This upgrade is necessary in order to upgrade the PeopleSoft application from version 9.0 to 9.2.</p>	Student Technology Support	XLarge	Q3	06/2015	01/2016	Complete	Information Services

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2278	B	19-Lawson/Kronos	Lawson modifications related to the Affordable Care Act	Under the Affordable Care Act (ACA), large employers (50 or more full-time employees) have new reporting requirements to ensure they are meeting health care coverage obligations. The information reporting obligations are meant to provide policy details for each person who is provided with coverage to the IRS. At the end of the year, taxpayers and their dependents must be able to prove that they were participating in a qualified health plan. HRIS is requesting that we modify Lawson programs related to the Affordable Care Act (Form 1095-C) in order to produce the necessary tax information reporting	Need to modify our Lawson programs to comply with the new regulations. Non-compliance could result in fines or penalties to the University.	Administrative Initiatives	Small	Q3	10/2015	01/2016	Complete	Human Resources
2374	B		Request for Security Officers for on campus events	Campus Safety is seeking the creation of a web based form, and storage of information in a database, that will enable departments to request Security Officers at events held on campus. The online form would require the following fields: Name of Event, Date of Event, Building and Room number, Anticipated attendance (headcount)*, Requestor Name, Requestor E-mail, Requester phone number, Accounting Unit, Account Code, and Notes/Event Description. This will allow Campus Safety to assign the appropriate number of officers to secure the event and to charge departments for the service. The site should require LDAP authentication. Reports or extracts of the submissions will also be needed. Admin access to update, approve, or deny submissions may likely also be needed. 2/8/16: Phase I complete. Site requires LDAP authentication, and data collected is emailed to Campus Safety. The data is not stored in a database.	This web form will provide a reliable and standard way for departments to request security officers for campus events.	Continuous Service Development	Small	Q3	01/2016	02/2016	Complete	Campus Safety LSC
2346	B	16-LUHS/LUC/HSD Technology Program	ACES web application for external institution use	Development of a new web application that would be used by other institutions to evaluate their ethical consultation skills. This project is Phase II and continuation of the earlier project (PSS 2222). Other institutions would request HSD ethics department for access to the application. On providing access, members of other institutions can login and use the application for accessing their ethics consultation skills. The data generated based on the usage would be used by HSD ethics department for further evaluation.	The Neiswanger Institute will be able to provide a tool for other institutions to evaluate their clinical ethics consultants, and create a standard within the clinical ethics consultants community.	Academic & Faculty Support	Medium	Q2	11/2015	02/2016	Complete	Neiswanger Institute HSD
2384	M	1-Student System Upgrade	CS 9.0 Bundle #40	CS 9.0 Bundle #40 and related patches.	Bundle 40 (and related patches) required to keep application up to date and implement mandatory regulations.	Student Technology Support	Medium	Q3	01/2016	02/2016	Complete	Registration & Records
2279	B	19-Lawson/Kronos	PO Process in Lawson to DocFinity Integration	Work with MHC to enhance the PO process. Implement E-mail Forms functionality in Document Express in order to e-mail Purchase Orders from Lawson to Purchasing, the requestor, the vendor and DocFinity.	Makes more efficient the PO process by e-mailing Purchase Orders from Lawson to Purchasing, the requestor, the vendor and directly to DocFinity.	Administrative Initiatives	Small	Q2	06/2015	02/2016	Complete	Purchasing

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2371	M	5-Security Projects	HIPAA IT Security Governance and Compliance Assessment	Baker Tilly, operating as the Loyola University Chicago (the University or LUC) Internal Audit (IA) function, will perform a Health Insurance Portability and Accountability Act (HIPAA) Information Technology (IT) Security Governance and Compliance Assessment for the University to help understand the potential risks and exposures faced by the University as well as identify primary applications and processes involved in the storing, processing, and transmitting of electronic Protected Health Information (ePHI).	This project will involve assessing potential risks related to HIPAA IT security governance and compliance for the following areas: - Oversight - Policies, Standards, and Procedures - Training and Awareness - Open Communications for Reporting Suspicions of Privacy or Security Violations - Monitoring and Audit - Enforcement and Discipline - Response and Prevention. Observations and recommendations for improvement will also be provided to assist the University with HIPAA risk mitigation and ongoing compliance efforts.	Administrative Initiatives	Small	Q3	12/2015	02/2016	Complete	Administration HSD
2034	A	5-Security Projects	Password Management System	Replace the password management system with a product that is more aligned with self-service and anytime, anywhere access. A robust password management system has the potential to eliminate over 800 help desk calls per year.	Replacement of the password management solution would eliminate over 800 help desk calls and empower end users to be able to change their own password thru Alternate Email, cell phone access codes or challenge questions, even if they have forgotten their old one.	Continuous Service Development	Medium	Q3	02/2015	03/2016	Complete	Information Services
1884	A	11-Enterprise Content Management	ECM - Faculty Administration Phase 2	This project will include the remainder of the faculty employee records files for active and archive documents. (to eliminate storage in the basement of Burrowes and Sullivan).	It has been mandated that the basement of Burrowes and Sullivan be cleared of the faculty employee files. These files will be scanned into DocFinity, which will eliminate the need for paper, reduce time to find and review a file, and will provide a secure way to share documents with HR and OIP.	Administrative Initiatives	Medium	Q3	05/2015	03/2016	Complete	Faculty Administration
2328	A		LUC Pilot MOOC	The Provost desires to construct a MOOC (Massive Open Online Course). This course will examine the interconnection between faith, justice and reason. The initial plan is making this pilot available to the LUC community (administration, faculty, students and alumni). The rationale is that this exercise would permit LUC to gain valuable knowledge as to what works and what does not with a larger group than LUC would traditionally have in an online course and scale it up to the entire AJCU community.	The Provost is interested in developing a MOOC (Massive Open Online Course). This MOOC would focus on examining the interrelationship between faith, justice and reason. This project will be broken down into different phases. The first phase is going to be this pilot. The plan is to open this pilot to the LUC community (administration, faculty, students and alumni). The thinking is that this would allow LUC to learn what works and what doesn't with a larger group than LUC we would traditionally have in an online course and potentially scale this up to be offered to the entire AJCU community or even to the public at large (in later phases).	Continuous Service Development	Large	Q1	09/2015	03/2016	Complete	Provost's Office
2204	M	5-Security Projects	PII 2015	PII 2015 Project: Implementation of the existing Personally Identifiable Information program per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediate PII found on university devices. It also includes the identification of data steward roles within university departments to assist with the program activities.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Administrative Initiatives	Large	Q3	01/2015	03/2016	Complete	Information Services
1628	B		Application and database for all key and lock information	Scope of Project is to create a data base to enter all key and lock information to include the key code, building and room number, how many keys have been issued and to who they were issued on what date.	This system will provide for managing and storing information for keys, locks, and locations. This will replace the 20+ notebooks that each contain a subset of this information, and that is entered by hand.	Administrative Initiatives	Medium	Q4	05/2012	03/2016	Complete	Campus Safety LSC
2253	A	3-LOCUS Enhancements	Financial Aid - Loan/Disbursement -2015-16	The project will focus on ongoing support for financial aid custom processes that Loyola needs for the local management and awarding of financial aid and scholarship funds - particularly loan management and award disbursement processes.	Financial Aid customizations are divided into two categories - those needed for Award Letters (see PSS 2227) and those needed for all other FA processes. This project addresses all other FA processes for Aid Year 2015-16 - such as for loans, disbursement, and miscellaneous processes.	Administrative Initiatives	Medium	Q4	03/2015	03/2016	Complete	Financial Assistance

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
1934	M	11-Enterprise Content Management	ECM Contracts	The project will focus on the initial implementation of DocFinity for LUC, with the Finance Department sponsoring the project. The main object of the project will be to incorporate the contracts that the university executes into DocFinity in order to ensure that the university is not paying vendors, consultants, contractors, etc. without having an executed contract and on file. The scope of this project is being determined from a set of comments that were received from auditors. Part of the project will include providing the auditors an overall plan for how LUC plans to implement the system to ensure payment will not occur without having an executed contract on record.	The main object of the project will be to incorporate the contracts that the university executes into DocFinity in order to ensure that the university is not paying vendors, consultants, contractors, etc. without having an executed contract and on file. The scope of this project is being determined from a set of comments that were received from auditors.	Continuous Service Development	Large	Q2	04/2013	03/2016	Complete	Finance-Office of VP-CFO
1018	A	5-Security Projects	Information Security Awareness	Define a formal security awareness program that will educate the university on appropriate security topics, such as policies and procedures. This will include regulatory requirements, proper use of systems and the method for engaging the UISO to report items of suspect. The "risk treatment" below was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment P04 - Security Awareness and consists of the following effort: - Include in information security training sessions ways to recognize when unapproved persons are using systems that they are not authorized to use, and to report those individuals to proper authorities. Increased speed of response to remove unapproved persons from systems they are unauthorized to use will reduce the access they have to sensitive information.	Reduction of risk to the University through increased awareness of threats such as social engineering, phishing, viruses and system security vulnerabilities. In order for policies to be effective all employees must understand the policies and their responsibilities. Additionally, all employees will understand how and when to contact the UISO to report suspicious activity. Completing this risk treatment effort will reduce the information security risk on 5 high and medium risk items down to more acceptable levels.	Continuous Service Development	Large	Q3	07/2015	03/2016	Complete	Information Services
2389	B	19-Lawson/Kronos	HR - Employment Verification	Develop interface between Lawson and Employment Verification vendor (Equifax)	Develop interface between Lawson and Employment Verification vendor (Equifax)	Continuous Service Development	Medium	Q4	02/2016	04/2016	Complete	Human Resources:Office of VP
2382	A	5-Security Projects	PCI Citrix to RemoteApp Conversion	The Citrix server is extremely old and out of date. Server operations proposed that we change to use Microsoft RemoteApp for ease of administration and cost reasons. Replace Citrix Presentation Server with latest version of RemoteApp, migrate all existing applications from Citrix to RemoteApp and retire Citrix server.	Current version of Citrix Presentation Server will soon be out of compliance for PCI-DSS 3.1 Needs replacement prior to 2016 PCI compliance effort	Infrastructure	Medium	Q4	01/2016	04/2016	Complete	Treasurer
2324	A	3-LOCUS Enhancements	Campus Solutions electronic payment options	LOCUS uses Business Interlink as a framework to formulate electronic payments. This technology will be sunset by Oracle and Touchnet has informed us they will no longer support these transactions. Loyola uses this technology for e-check student account payments - which is our most popular self-service payment option. This project will explore secure options offered by Oracle for Campus Solutions e-check payments. Credit card payments are not impacted, since we use the Touchnet PayPath product as a third party merchant.	Current method for processing e-check payments in LOCUS is being retired by Oracle and not accepted by Touchnet. This project will facilitate the transition to a secure technical platform for e-check payments in LOCUS.	Administrative Initiatives	Medium	Q4	09/2015	04/2016	Complete	Information Services
2360	B	11-Enterprise Content Management	ECM SSWD New DocTypes & Workflow	ECM - Services for Students with Disabilities (SSWD). This project will capture the following SSWD students forms into DocFinity: New Students Intake Form, SSWD request form for 1:1 tutoring, SSWD Student Rights & Responsibility Agreement, Authorization for Release of Information, Exam Request Form, Note taker Request Form, Registered Student Accommodation Request Form, and Alternative Textbook Request Form.	This will be the first Services for Students with Disabilities (SSWD). SSWD project focusing on developing eForms. This project will allow any current or prospective students to submit electronic forms for SSWD processing. This new service will eliminate the need for paper processes, duplicate requests and increase standardized forms for students to submit electronic requests.	Continuous Service Development	Medium	Q4	12/2015	04/2016	Complete	Services for Students with Di

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2363	B	11-Enterprise Content Management	ECM SSWD New DocTypes & Workflow	ECM - Services for Students with Disabilities (SSWD). This project will capture the following SSWD students forms into DocFinity: New Students Intake Form, SSWD request form for 1:1 tutoring, SSWD Student Rights & Responsibility Agreement, Authorization for Release of Information, Exam Request Form, Note taker Request Form, Registered Student Accommodation Request Form, and Alternative Textbook Request Form.	Initiative will provide ability to obtain information regarding project status, forecasting, mitigating risks & issues.	Administrative Initiatives	Medium	Q4	12/2015	04/2016	Complete	Services for Students with Di
1761	M	16-LUHS/LUC/HSD Technology Program	CTRE (Research Building for HSD) Network Infrastructure	Design, budget and install network infrastructure to support the user community within CTRE.	Provide the CTRE building with network infrastructure enabling faculty, staff and students the ability to access network resources and applications.	Infrastructure	Large	Q3	05/2012	04/2016	Complete	Information Services
2411	B	11-Enterprise Content Management	ECM - Treasury Terminal Inspection eForms for PCI	Requirements set forth in PCI DSS v. 3.1 necessitated that regular inspection of credit card processing equipment be performed and documented. To comply with this requirement, inspection forms were created for each merchant manager at Loyola WTC and LSC, including inspection forms for Micros equipment. Depending on the risk associated with each terminal location, inspection forms are submitted to Treasury on a bi-weekly or monthly basis. To comply for the 2015 attestation, these forms were set up as manual processes, but Treasury has asked that this process be automated by entering eForms into DocFinity to prevent the manual tracking of emails by Treasury.	Requirements set forth in PCI DSS v. 3.1 necessitated that regular inspection of credit card processing equipment be performed and documented. To comply with this requirement, inspection forms were created for each merchant manager at Loyola WTC and LSC, including inspection forms for Micros equipment. Depending on the risk associated with each terminal location, inspection forms are submitted to Treasury on a bi-weekly or monthly basis. To comply for the 2015 attestation, these forms were set up as manual processes, but Treasury has asked that this process be automated by entering eForms into DocFinity to prevent the manual tracking of emails by Treasury.	Administrative Initiatives	Small	Q4	03/2016	04/2016	Complete	Treasurer
2376	B		Technology Roadmap for Faculty & Staff	Develop and deliver a "Technology Roadmap for Faculty & Staff". The team will essentially design, develop and add to the ITS web presence, a series of steps\activities of technology competencies a new or existing faculty or staff member would complete.	Develop and deliver a "Technology Roadmap for Faculty & Staff". The team will essentially design, develop and add to the ITS web presence, a series of steps\activities of technology competencies a new or existing faculty or staff member would complete. LUC currently has a technology roadmap in place for new students & would like to develop a new one for faculty & staff. The current student technology roadmap can be found at: http://www.luc.edu/technologyroadmap/newstudents/ Bruce Montes foresees this team doing some requirements work to identify the "key" technology competencies that we think new faculty and staff should know. Then, he sees the team developing some "self-paced" instruction and resources for this effort.	Academic & Faculty Support	Medium	Q4	01/2016	04/2016	Complete	Information Services
1918	M	4-Construction Projects	Center for Translational Research and Education	The Center for Translational Research and Education is a (5) story, steel frame structure with a Basement Vivarium and Mechanical Penthouse. The facility will accommodate (105) principle faculty research investigators to be consolidated to the Health Sciences Center. This would accommodate the (85) current and the projected faculty growth for 2016. The new CTRE building will provide for up to (70) wet lab investigators, (20) dry lab investigators with (15) additional investigators accommodated in the Cardinal Bernadine Cancer Center. There will also be a 300 seat Auditorium, a 90 seat Seminar Room.	Mandated project.	Infrastructure	XLarge	Q4	08/2013	04/2016	Complete	Facilities-Office of VP

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2027	B		Space and Asset Mgmt System Needs Analysis	Conduct an in depth study and needs analysis to determine the necessity, value and impact of the university obtaining a space and asset management system. Requirements for the needs will be documented. Scope includes identifying a BA or third party firm to assist with the needs analysis.	A space management system at Loyola would be driven by existing building drawings which would provide current data on square footage, space allocations, and space attributes. The space inventory system would be updated as spaces are renovated or modified, ensuring accurate data collection at the time that information about space is needed. It could track space utilization, staff and faculty room assignments, departmental square footage allocations, etc, and become a planning tool for building programming, space assignments and campus development. Floorplans could become accessible to defined users within departments. And critical financial analysis -- such as F&A rates -- could be derived from the space data. It is envisioned that any space management tool would interface with key University systems such as work order systems in Facilities and ITS, as well as Maxxess, Milestone, and Lawson.	Administrative Initiatives	Large	Q4	02/2015	04/2016	Complete	Facilities-Office of VP
2030	A	5-Security Projects	LOCUS Security Admin Role Audit & Review	Audit the roles and permissions within LOCUS, remove roles from users that no longer need them and look for ways to eliminate/streamline the roles and permissions within LOCUS. Opened PSS 2423 "Student Information Role Audit and Review" which includes systems that contain student data.	Improves security of LOCUS by combining, streamlining, and limiting the role access to the application.	Administrative Initiatives	Large	Q4	10/2013	04/2016	Complete	Information Services
2377	A	3-LOCUS Enhancements	Math Placement Assessment Changes - 2016	The Math Department is making changes to the administration of ALEKS math placement assessments, as well as to how math assessment pre-requisites will be derived and enforced. ITS support will be required to implement the following changes: 1. Enable proctoring in ALEKS PPL, and modify LOCUS score retrieval to only extract proctored ALEKS scores. 2. Develop an automated process to derive from ALEKS, ACT and SAT math sub-scores an overall maximum math course placement for Undergraduate students.	This project will implement a controlled environment for administering math placement assessments, and improve upon the appropriate placement for students. A student's initial math placement will be simplified to one field in LOCUS which will list the highest course in which the student can enroll. It will also allow placement based on various math scores to be altered as needed year-to-year without troubling the Office of the Registrar.	Continuous Service Development	Small	Q4	04/2016	05/2016	Complete	Mathematics And Statistics
2357	B		Enhancements to Loyola Alert	Expand Loyola Alert functionality to 1.) allow the Office of the President to send urgent messages to VIPs. 2.) allow all Loyola Alert participants to define more than 2 phone numbers to be notified. Allow participants to select text and/or voice options for all phone numbers. This will allow students to include their parent's phone number(s). 3.) allow ResLife departmental cell phones to be defined in Loyola Alert.	Expanding the use of Loyola Alert will allow VIP's to be notified quickly, should other methods of communication be unavailable or too cumbersome. Increasing the number of phone numbers any Loyola Alert participant can enter will allow students to include their parent's phone numbers.	Administrative Initiatives	Small	Q4	09/2015	05/2016	Complete	Office of The President
2211	A	19-Lawson/Kronos	Upgrade Lawson to Version 10	This is a very large effort that has been broken down into a couple pieces beginning in 2015. The upgrade needs to be completed by May, 2016, which is when the regular maintenance on version 9.0.1 ends. The effort requires consulting assistance which was requested for FY16 in the amount of \$140,000. The first step (PSS 2210) is to convert our security environment. This will require a complete review and analysis of our security classes and a re-engineering of our security model. This step is required prior to completing the application upgrade. The completion of all V10 conversion components is planned for Q1-Q2 2016; while the security portion is to be completed by May 2015. Adding the upgrade of MSCM to version 10 to this project as it will be integrated to this project as opposed to be done separately.	The upgrade needs to be completed by May, 2016, which is when the regular maintenance on version 9.0.1 ends. Additional features and functions are available in version 10.	Administrative Initiatives	XLarge	Q4	05/2015	05/2016	Complete	Finance-Office of VP-CFO

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2399	M	13-Desktop	Arrupe College Lab	The purpose of this project is to create a lab for use by Arrupe College students.	Mandated Project	Infrastructure	Medium	Q4	01/2016	05/2016	Complete	Arrupe College
2341	B	3-LOCUS Enhancements	Reformat SAGA to ORGSYNC extract	Student Activities and Greek Affairs (SAGA) uses a hosted third-party application provided by OrgSync to manage Student Organizations. This request is to reformat the data extract of enrolled students generated by the "Export (student) data to ORGSYNC" process. Changes to the extract are as follows: 1. Move existing fields to conform with file layout in Orgsync 2. Add new fields to conform with file layout in Orgsync 3. Remove old fields: Minor, Specialization, & Concentration	The export data from LOCUS is integral to the utilization of the OrgSync software data. Student information must be updated promptly and accurately to utilize the system. Orgsync provides Loyola with a tool to engage students outside of the classroom and enhances the overall student experience.	Student Technology Support	Small	Q4	01/2016	05/2016	Complete	Student Activities
2430	B		Crime Log selection criteria	Crime Log selection criteria changes: A. When incident row in Police log has a CAD entry but no Report entry, the ¿Occurred from:¿ and ¿Occurred to:¿ dates must come from the CAD entry (not unknown). B. When CAD and Report entries present, the description (referred to as classification in Police Log) must come from the report entry.	Clery Reporting requires an accurate public-facing crime log. These minor changes will provide a more complete and accurate Crime Log.	Administrative Initiatives	XSmall	Q4	02/2016	05/2016	Complete	Campus Safety LSC
2335	A		Phone System Replacement - Phase 2	Project will include replacement of major components of the telephone system that are over 20 years old in use at the Water Tower and Lake Shore campuses as well as including the Health Science campus for voice services to provide the three campuses to work as a single system with DR capabilities. Phase 2 of the project includes: - Obtaining University-wide phone system requirements (including call center)by holding Focus Group Meetings with all represented areas. - Conduct network and VOIP assessment. Identify and implement selected Telephony solution for use at the University. - Provide recommendation of selected phone system product based on product that best meets the needs of the university.	A replacement of the University's Phone System on the Water Tower and Lake Shore campuses as well as integrating the Health Science campus for voice services will provide a single system platform with DR capabilities.	Infrastructure	XLarge	Q4	08/2015	05/2016	Complete	Information Services
2146	A	3-LOCUS Enhancements	Engaged Learning module enhancement - Faculty printing of agreements	1) Implement the capability for faculty members to print Engaged Learning agreements for students from the Class Roster. 2) Add the ability for instructor to see a date/time stamp on Learning Agreement so as to be able to tell when an agreement was first entered and when its edited. 3) Enhance user interface by providing further information on entering Engaged Learning objectives to students via an external link.	The value-added of the print agreements for faculty will improve faculty participation in this LOCUS agreement initiative, and in collecting this information. This will improve the accuracy of our data by improving response rates. Collecting this data and helping faculty members access it easily will save a lot of time and improve Loyola's ability to achieve its goals.	Administrative Initiatives	Small	Q3	08/2015	06/2016	Complete	Center for Experiential Learn
2370	B	3-LOCUS Enhancements	Checklist maintenance for Refund DDP Profiles	Add a new Refund DDP (direct deposit) Profile check list item for students without an active Refund DDP Profile. Checklist item to be removed once the student completes the Refund DDP profile and has an active account.	Student Refunds via Direct Deposit transfers enable quicker, less costly transactions. This project will encourage students to complete a Direct Deposit Profile via a To Do List entry (or Checklist) which will be completed after the profile is completed.	Administrative Initiatives	Small	TBD	02/2016	06/2016	Pending	Office of The Bursar
2241	A		Conference Services Software Evaluation	Conference Services Software Evaluation - consider replacement of Kinetic Kx Software and BnB Web Software to manage conference bookings, invoicing, hotel services and other functions needed for expanding business at Lakeside campuses, Cuneo, and LUREC.	Growth in Conference Service business warrants a software review and evaluation of current vendor and products (Kinetic Kx Software and BnB Web). Marketplace for Higher Education conference services includes vendors EMS and Ungerboeck. Requirements for Event Operations, Financial reporting, and Marketing have been included with the request.	Administrative Initiatives	XLarge	Q2	05/2015	06/2016	Complete	Conference Services

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2427	M	1-Student System Upgrade	Bundle #41	CS 9.0 Bundle #41 and related patches	Implementation of CS 9.0 Bundle # 40.	Administrative Initiatives	Medium	Q4	05/2016	06/2016	Complete	Registration & Records
2332	A		Unified Communication & Video Conferencing Evaluation	The purpose of this project is to improve unified communication and video conferencing functionality across all campuses. The first phase of this project will focus specifically on Loyola's unified communication, (Skype for Business),high quality video conferencing, (Life Size and a pilot of Zoom), by evaluating the current inventory of equipment, developing use cases for conferencing scenarios, and performing user testing to better understand the features and limitations of the current video conferencing technology. The aforementioned steps will result in a thorough evaluation of Loyola's video conferencing technology, as well as recommendations for standardization of equipment, and improving Loyola users' experience through improved guidelines for usage.	Loyola employees are distributed across a variety of work locations, and have responsibilities that require seamless collaboration with users both in, and outside the organization. Unified Communication (UC) enables Loyola to improve how individuals and groups interact and collaborate by providing a variety of communication options. The primary goal of this project is to improve communication effectiveness, and increase UC user productivity by evaluating and improving upon how the current UC solutions are being utilized. The intent of this evaluation is two-fold: to determine if the current solutions are performing in accordance with the organization's expectations, and to determine whether there are opportunities to enhance ease of use, and create a more consistent experience for the users, thereby increasing user satisfaction.	Administrative Initiatives	Medium	Q4	09/2015	06/2016	In Progress	Its-Office Of The Vp & Cio
2404	B	11-Enterprise Content Management	ECM - HR Benefits Phase II	ECM - As part of their initiative to go paperless, HR Benefits is undertaking the second phase of their DocFinity implementation: active employee files. Currently, there is a single, hard-copy benefit file for each active employee, and the majority of paperwork for these files is generated when an employee is hired, changes their status, or goes on disability/paid leave. Benefits receives paperwork for active files on a daily basis, the majority of this information is currently filed by student workers. HR wishes to take a day forward approach with these files: scanning information that is received from implementation-on. Back-scanning of inactive files will be addressed in a later phase.	In an effort to further their initiative to go paperless, HR would like to scan in their active files for Benefits. Currently, there is a single, hard-copy benefit file for each active employee, and the majority of paperwork for these files is generated when an employee is hired, changes their status, or goes on disability/paid leave. Scanning in the contents of these active files will benefit HR by creating a central repository for this information, and prevent duplication of effort spent generating reports, and printing/sharing information.	Continuous Service Development	Medium	Q4	02/2016	06/2016	In Progress	Human Resources:Office of VP
2337	B		SharePoint Proof of Concept	Loyola University would like to create a collaboration page within their on-premises instance of SharePoint 2013 to demonstrate potential use by various university committees. Most committees currently share static information and presentations materials via a cloud service called Box. The goal is to provide a location for meeting materials to be gathered and for information to be presented/consumed. Power View will be use to deliver and visualize project portfolio analytics. For the purpose of this exercise, project portfolio data will be provided via an Excel spreadsheet.	The POC will demonstrate the capabilities of SharePoint to the ITESC Committee. This will help drive the roll-out/usage of the product (either expanding or limiting). SharePoint can ce an effective collaboration and information sharing platform but it's "business case" for use at Loyola is in it's infancy. This POC is the first step at understanding the product.	Continuous Service Development	Small	Q4	09/2015	06/2016	In Progress	Information Services
2366	A		25Live WebServices and Application Upgade	Upgrade the current webservices instance from our current version of 2.8 to 3.0. This upgrade also involves the 25live application upgrade from version 23 to version 24. The client should remain the same at version 34 as should the interface at version 34i. This upgrade should bring us up to speed so that we are at a supported version both for WebServices and the application. This upgrade may require additional server upgrades as well (e.g. Oracle Client, Tomcat, Apache, etc.)	25Live is the primary application system for room reservations (including academic classroom scheduling) in the University. It is necessary to keep the application (and related components) updated for vendor support. Release 25 is a major release with changes to "look and feel".	Continuous Service Development	Large	Q4	01/2016	06/2016	In Progress	Campus Reservations
2428	A		Upgrade Blogs WordPress, PHP, and Mysql versions.	Open source software is used to deliver Loyola's blogs, and is prone to ongoing security vulnerabilities. The versions of WordPress, PHP, Mysql, and Apache must be kept up to date to help address and limit those vulnerabilities. The plan is to migrate to a new server with the latest software versions.	Open source software is used to deliver Loyola's blogs, and is prone to ongoing security vulnerabilities. The versions of WordPress, PHP, Mysql, and Apache must be kept up to date to help address and limit those vulnerabilities.	Continuous Service Development	Small	Q4	03/2016	06/2016	In Progress	Information Services

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
1927	B		ColdFusion Web Apps Upgrade and Migration	Upgrade all existing custom ColdFusion web applications from CF v7 to CF v10, and migrate/condense all applications to a new set of production/test servers running CF v10. CF apps developed by UMC and ESRR to be included in project.	By upgrading to the latest version of ColdFusion and moving our code to improved servers, we ensure that these many important web applications maintain the highest levels of security, efficiency, and reliability for the Loyola community.	Continuous Service Development	Small	Q4	03/2013	06/2016	In Progress	Information Services
2235	A		Clicker Pilot	This project, PSS-2235 Clicker Pilot, is a continuation of PSS-2095 Clicker Assessment. PSS-2235 focuses on piloting and reviewing the new Clicker technology. We will be presenting our project findings and recommendations to the ITESC after we complete a full year pilot with Top Hat.	This pilot evaluates the Top Hat Clicker technical product feasibility for a period of ~1 year. It is expected that this new response system would offer a more dynamic and robust solution for our: LUC students, faculty and staff after such trial (pilot).	Academic & Faculty Support	XLarge	Q4	01/2015	06/2016	In Progress	Information Services
2356	M	5-Security Projects	2016 Security Assessment	The annual security assessment is conducted on various applications and infrastructure components as part of the information security program. Each year items are selected for review based on the assumed risk to the university. This also includes a mandatory external penetration test of the high security environment(required for PCI compliance).	Reduction of risk to the University through identification of information security risks and prioritization of risk mitigation activities.	Administrative Initiatives	Medium	Q4	01/2016	06/2016	In Progress	Information Services
2367	A	14-DW/BI Projects	Core 2012 analysis - phase 2	This is phase 2 of the OLAP data structure developed by the BI and SI teams which uses the Academic Advisement Reporting data as a source for Predicting Student Demand of CORE 2012 courses. In this phase the following enhancements have been requested: <ul style="list-style-type: none"> - How many UGRD students are incomplete for a term - Add admit term - Add CORE area - Add Academic Level - Add UCWR 110 - Remove Non-Degree - Remove 0 hour students as a Parameter - Add program status as a parameter - Add Transfer Students - Add PHIL 190 - Add THEO 190 	Predicting student demand for Core 2012 courses is an important initiative that affects both students as well as faculty for each Term. This will guarantee that enough sessions of these courses exist to satisfy the predicted demand	Academic & Faculty Support	Large	Q4	12/2015	06/2016	In Progress	College of A&S - LSC
2368	A	14-DW/BI Projects	Class Utilization version 2	Enhancements to the existing Room Utilization report and dashboard used by Registration & Records. The new enhancements include: <ul style="list-style-type: none"> - Current inventory/utilization by building instead of Campus only - Integration with 25 Live for room equipment - Integration with 25 Live for room ADA access - Allow what-if scenarios which would allow Reg & Rec to identify classroom inventory in the event of Building/Floor/Room closures. 	Provide data, dashboards and analytics aimed to improve Registration & Records decision making as it pertains to Room Utilization and Class Scheduling.	Continuous Service Development	Large	Q4	12/2015	06/2016	In Progress	Registration & Records

Forecast Completed Projects - FY16 Q3-Q4

PSS #	Priority	Program Name	Major Initiative/Ring Desc	Project Description	Institutional Impact Statement	Strategic Category	T-Shirt Sizing	Est. Compl. (QTR)	Targeted Start Month (MM/YYYY)	Targeted Finish Month (MM/YYYY)	Status	Primary Customer
2401	B	3-LOCUS Enhancements	MV Transportation - Student Export for 8-Ride	<p>MV Transportation (MV) is creating a system (or app) that will enable LUC students to request an 8-ride shuttle. Students will sign up with that system initially, and then associate that account with a Facebook account (or Twitter, etc). At the initial sign up, the student will input their Loyola ID. MV System will need a list of all registered students for the Spring/Fall that we will send to them.</p> <p>Create an extract from Locus of all registered students, with LID, Name. Export to CSV file. Create a process to SFTP to MV.</p> <p>Keep a minimum of fields on the file. This is a 3rd Party. The LID and Name will only be used initially to sign up the student for their system.</p> <p>Automation of the feed (e.g. extract, send file,etc)</p>	8-Ride service from MV Transportation offers a free mobile application to schedule rides; requires an extract of active students.	Administrative Initiatives	Small	Q4	02/2016	06/2016	In Progress	Campus Transportation
2422	M	4-Construction Projects	Cudahy Library Rare Books	Remodel - The purpose of this project is to remodel 2nd floor SW corner for storage of rare books and also office space.	Mandated Project	Infrastructure	Medium	Q4	03/2016	06/2016	In Progress	Facilities LSC

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1	2078	M	4-Construction Projects	Wireless for Fine Arts	Add wireless network capability at Fine arts annex either using the current point to point bridge or replace these bridges with a higher capacity device to handle the traffic.	This project will enable students faculty and staff the ability to use wireless network in the fine arts annex.	Infrastructure	Small	Q1	03/2013	08/2016	In Progress	Orange - Slightly Off Target, Several Risks or Unknowns	Fine and Performing Arts
2	2387	M	4-Construction Projects	CFSU School of Engineering labs and Offices	Construction Initiative - The purpose of this project is to convert Bremner Lounge into two new labs and the State Room into 6 new offices for the School of Engineering in Centennial Forum.	Mandated Project.	Infrastructure	Large	Q1	05/2016	08/2016	In Progress	Green - On Target, No Risk	Facilities LSC
3	2388	M	4-Construction Projects	Flanner Hall Lab Remodel	Construction Initiative - The purpose of this project is to remodel two lower level labs for use by Chemistry, Biochemistry and Environmental Engineering.	Mandated Project.	Infrastructure	Large	Q1	05/2016	08/2016	In Progress	Green - On Target, No Risk	Facilities LSC
4	1783	M	4-Construction Projects	JFRC renovation phase 2	Three part phase to add technology components where necessary for 2a renovate old library area for new classroom(s) 2B renovate classrooms behind server room for new cafeteria 2C renovate old cafeteria for new classroom and chapel Along with upgrade the internet access to the campus and upgrade machines with refresh computers and or W7 project.	Through this renovation students at JFRC will have more classroom space a new cafeteria and Chapel equipped with the necessary technologies in order for a better campus life experience.	Infrastructure	Large	Q2	05/2012	12/2016	In Progress	Green - On Target, No Risk	Facilities LSC
5	1965	M	4-Construction Projects	DAS at HSD	Implement a neutral DAS solution at SSOM and SoN.	This will provide and enable Faculty Staff and Students with better cell phone coverage within the building agnostic of which cell provider they have.	Continuous Service Development	Medium	Q2	06/2013	12/2016	In Progress	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist	Information Services
6	2398	M	4-Construction Projects	Hoyne Field Broadcasting	Construction Initiative - The purpose of this project is to add broadcasting capabilities on the soccer and softball fields.	Project will allow broadcasting capabilities for Soccer and Softball games.	Infrastructure	Large	TBD	05/2016	TBD	New	Green - On Target, No Risk	Athletics - General Program
7	1992	M	4-Construction Projects	Roof Sensor System Network	Provide network infrastructure for the roof sensor system being deployed by Facilities.	Mandated project.	Infrastructure	XSmall	Q2	08/2013	12/2016	On Hold	Green - On Target, No Risk	Facilities-Office of VP
8	1324	M	4-Construction Projects	Faculty/Staff Lounge - Cud.Sci. Expan.	Provide voice and data technology for a new faculty and staff lounge	Enhance faculty and staff experience while on campus	Infrastructure	Medium	TBD	TBD	TBD	On Hold	Green - On Target, No Risk	Information Services
9	2026	M	5-Security Projects	2014 Security Assessment	The annual security assessment is conducted on various applications and infrastructure components as part of the information security program. Each year items are selected for review based on the assumed risk to the university. This also includes a mandatory external penetration test of the high security environment(required for PCI compliance).	Reduction of risk to the University through identification of information security risks and prioritization of risk mitigation activities.	Administrative Initiatives	Medium	Q1	01/2014	08/2016	In Progress	Green - On Target, No Risk	Information Services
10	2354	M	5-Security Projects	PCI-DSS Compliance Review 2016	PCI-DSS Compliance Review 2016 The PCI DSS Preparedness Assessment will validate adherence to independent QSA validation testing, to identify any deficiencies that would result in non-compliance, remediation of deficiencies and/or provide recommendations for effective countermeasures. This effort includes a require penetration test.	The PCI DSS Preparedness Assessment will validate adherence to independent QSA validation testing, to identify any deficiencies that would result in non-compliance, remediation of deficiencies and/or provide recommendations for effective countermeasures. This effort includes a require penetration test.	Administrative Initiatives	Large	Q2	04/2016	10/2016	In Progress	Green - On Target, No Risk	Information Services
11	2032	M	5-Security Projects	Web Application Firewall	A web application firewall (WAF) is a security policy enforcement point positioned between a web application and the client end point. This functionality can be implemented in software or hardware, running in an appliance device, or in a typical server running a common operating system. Implementing a WAF will satisfy PCI Requirement 6.6 eliminating the need to fund quarterly web application penetration tests that must be performed by a 3rd party.	The goal of PCI Requirement 6.6 is to ensure secure web applications. For applications developed or customized in-house, the following process must be continually performed: Identify vulnerabilities (find), correct them (fix), and test to confirm that the correction is effective (prove). Find, fix, prove, find, fix, prove. PCI Requirement 6.6 may be met through installing a web Application Firewall.	Administrative Initiatives	Medium	Q2	02/2014	10/2016	In Progress	Green - On Target, No Risk	Its-Office Of The Vp & Cio

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12	2355	M	5-Security Projects	PII 2016	PII 2016 Project: Implementation of the existing Personally Identifiable Information program per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediate PII found on university devices. It also includes the identification of data steward roles within university departments to assist with the program activities.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Administrative Initiatives	XLarge	Q2	01/2016	12/2016	In Progress	Green - On Target, No Risk	Information Services
13	2393	M	5-Security Projects	2016 - Information Security Awareness	Loyola Aware programming for 2016. The program's goal is to increase employees security awareness by providing short video snippets that raise awareness on a specific topic. By increasing awareness the program allows everyone to recognize IT Security concerns and respond accordingly. Beginning in October, ITS will release a series of training modules, distributed by University Information Security Office that can be accessed using Sakai. Each module contains a 3-5 minute video and five assessment questions. The idea is to reinforce the video content by asking questions about the content. The training modules contain a variety of topics which include: social engineering, email & messaging, browsing and many others. Project includes rollout of monthly modules and departmental communications.	By increasing awareness the program allows everyone to recognize IT Security concerns and respond accordingly. ITS will release a series of training modules, distributed by University Information Security Office that can be accessed using Sakai. Each module contains a 3-5 minute video and five assessment questions. The idea is to reinforce the video content by asking questions about the content. The training modules contain a variety of topics which include: social engineering, email & messaging, browsing and many others.	Administrative Initiatives	Medium	Q2	01/2016	12/2016	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Information Services
14	2416	M	5-Security Projects	HIPAA Assessment Remediation	Baker Tilly, operating as the Loyola University Chicago (the University or LUC) Internal Audit (IA) function, performed a Health Insurance Portability and Accountability Act (HIPAA) Information Technology (IT) Security Governance and Compliance Assessment for the University. There were 7 findings from the assessment that need to be remediated, 3 high, 1 medium, 3 low.	As the University continues to evolve its HIPAA Security initiatives, opportunities exist to formalize oversight and governance responsibilities as well as to develop more consistent policy, procedures, and training materials. University personnel have a deep knowledge of general information security practices, and make a concerted effort to remain compliant with policy requirements. Baker Tilly noted, however, that roles and responsibilities for HIPAA compliance (including security and privacy requirements) have not yet been consistently defined nor communicated throughout the University. Similarly, detailed policies and procedures related to HIPAA compliance are not yet in place University-wide.	Continuous Service Development	Medium	Q4	03/2016	06/2017	In Progress	Green - On Target, No Risk	Information Services
15	2028	M	5-Security Projects	PII for Remote Locations	Implementation of the existing Personally Identifiable Information program at the University's Remote locations (Cuneo, Woodstock, Rome, etc.) per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediate PII found on university devices. It also includes the identification of data steward roles within university departments to assist with the program activities.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Administrative Initiatives	Medium	Q4	04/2015	06/2017	New	Green - On Target, No Risk	Its-Office Of The Vp & Cio
16	1730	M	16-LUHS/LUC/HSD Technology Program	Network Design and Connectivity - HSD (Existing Corridor Buildings)	Migrate all HSD buildings on the Maywood campus to LUC's network and supported by LUC network services. This will include all associated networking hardware and IP addressing. Migrate wireless to LUC standards in all HSD Maywood buildings. Provide wireless access to the LUHS in buildings that are jointly occupied.	Migrate current HSD buildings in the Academic Corridor to LUC network and LUC network standards.	Infrastructure	XLarge	Q2	04/2013	12/2016	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Information Services
17	1754	M	16-LUHS/LUC/HSD Technology Program	PII Program Implementation for HSD	Implementation of the existing Personally Identifiable Information program at the HSD location/campus per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediate PII found on university devices. It also includes the identification of data steward roles within university departments to assist with the program activities.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Infrastructure	Medium	Q2	12/2015	12/2016	In Progress	Green - On Target, No Risk	Its-Office Of The Vp & Cio
18	2353	M		2016 Deloitte Audit of Financial Systems - IT Portion	2016 Annual external audit of LOCUS & LAWSON via Deloitte.	Ensure financial systems infrastructure and processes are secure and have minimal risks.	Administrative Initiatives	Medium	Q1	04/2016	07/2016	In Progress	Green - On Target, No Risk	Finance-Office of VP-CFO

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19	2394	M		Rekeying LSC	Project entails (1) Re-keying the doors throughout the Lake Shore Campus, (2) Re-assessment of key distribution, (3) Incorporating key tracking technology.	Initiative will provide enhanced process for key distribution and key management. More information to be added.	Infrastructure	XLarge	Q1	02/2016	08/2016	In Progress	Green - On Target, No Risk	Campus Safety LSC
20	2397	M		Internal Audit Enterprise Risk Assessment	Enterprise Risk Assessment - Scope TBD, potentially mobile device management will be included.	The objective of the Enterprise risk assessment is to identify potential risks across the university and provide recommendations for process and control improvement.	Administrative Initiatives	Small	Q1	02/2016	09/2016	In Progress	Green - On Target, No Risk	Information Services
21	2396	M		Internal Audit Information Technology Risk Assessment	Management of information technology requires ongoing identification and analysis of risk factors that may impair the achievement of institutional objectives. LUC has undertaken extensive work in the areas of cybersecurity and IT governance, including obtaining a recent cybersecurity risk assessment from a third party expert. The project will examine three critical IT risk areas (in order of importance) in the coming year: 1)Vendor Management, 2)Asset Management, 3)Change Management. Presentation to Audit Committee is 5/16/2016.	The objective of the IT risk assessment is to identify potential risks and provide recommendations for process and control improvement.	Administrative Initiatives	Small	Q4	02/2016	06/2017	In Progress	Green - On Target, No Risk	Information Services
22	2395	A	3-LOCUS Enhancements	Engaged Learning - Org enhancements	Engaged Learning - Org enhancements to allow contacts and comments for CEL Organizations. Also, reform the process for students to request a new CEL Organization.	Engaged Learning enhancements for co-curricular service learning, internships, public performance and other experiential learning opportunities have been used in LOCUS for several years. The next phase of improvements involves information about the external organizations used by CEL - including how students can request a new external organization.	Academic & Faculty Support	Medium	Q1	02/2016	07/2016	In Progress	Green - On Target, No Risk	Center for Experiential Learn
23	2407	A	3-LOCUS Enhancements	Student Data Collection - 2016	The Office of the Dean of Students (in partnership with Residence Life) would like to implement enhancements to the current student data collection functionality to improve data collection completion rates. The following enhancements are in scope for development and implementation. The target dates for implementation will vary, but the overall project will be completed by August, 2016: o Improve student experience, and reduce confusion, related to LOCL address collection o Implement additional student exemptions o Remove Medical Information from interrupt and remove from Student Center o Modify Administrative Center page to include Emergency Contact audit information o Run the LAD holds process more frequently during registration periods	The Dean of Students, Residence Life, Off-Campus Life and other offices have seen a dramatic increase in the completion rates of the required data since the implementation of the LAD hold. Management and maintenance of this initiative has been time consuming and cumbersome given the need for continuous communication and guidance for students who fail to submit required data and who receive a hold on their accounts. The requested enhancements will help make the initiative more user friendly, manageable, and sustainable for the next year.	Administrative Initiatives	Small	Q1	03/2016	08/2016	In Progress	Green - On Target, No Risk	Student Life
24	2403	A	3-LOCUS Enhancements	Financial Aid - Loan / Disbursements 2016-17	The project will focus on ongoing support for financial aid custom processes that Loyola needs for the local management and awarding of financial aid and scholarship funds - particularly loan management and award disbursement processes.	Financial Aid customizations are divided into two categories - those needed for Award Letters (see PSS 2383) and those needed for all other FA processes. This project addresses all other FA processes for Aid Year 2016-17 - such as for loans, disbursement, and miscellaneous processes.	Continuous Service Development	Medium	Q2	02/2016	11/2016	In Progress	Green - On Target, No Risk	Financial Assistance
25	2421	A	3-LOCUS Enhancements	Early Alert Referral System	Select an Early Alert Referral System solution for use within LUC's administrative processes. The purpose for an early alert system is to contribute to an environment of care in which faculty and staff can personally intervene when students exhibit behaviors that local evidence suggests are consistent with lower levels of academic success and student departure.	Utilization of an early alert system will contribute to an environment of care in which faculty and staff can personally intervene when students exhibit behaviors that local evidence suggests are consistent with lower levels of academic success and student departure.	Academic & Faculty Support	XLarge	Q2	04/2016	12/2016	In Progress	Green - On Target, No Risk	Provost's Office

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26	2383	A	3-LOCUS Enhancements	Financial Aid Award Letter processes - Aid Year 2017	The FA Starting Line Up is a group of custom processes that Loyola needs to generate award letters. The timely generation of these letters is vital to the continued competitiveness of Loyola.	Financial Aid customizations are divided into two categories - those needed for Award Letters (this PSS) and those needed for all other FA processes, such as loans, disbursements and other activities. This project addresses all Award Letter FA processes for Aid Year 2016-17 - such as for ISIR loads, checklists, packaging and award letters.	Continuous Service Development	Medium	Q3	01/2016	03/2017	In Progress	Green - On Target, No Risk	Financial Assistance
27	2410	A	3-LOCUS Enhancements	Student Refunds via A/P	Student Refunds via A/P - PeopleSoft Campus Solutions will no longer support the HR/Payroll components used by Student Refunds since 2004. They are recommending that schools interface with their A/P system for disbursing refunds to students. This new system interface will require input from Bursar, A/P, Financial Systems, Treasurers Office and related ITS support teams.	Student Refunds, as currently processed, will not be supported by vendor with the next application upgrade (CS 9.2 for LOCUS). An alternate process to interface with the university A/P system is supported by Oracle/PeopleSoft. This is a complex interface and set of processes to change for all students.	Administrative Initiatives	Large	TBD	04/2016	TBD	New	Green - On Target, No Risk	Office of The Bursar
28	1680	A	11-Enterprise Content Management	ECM - Electronic Document Retention	Create the policies and guidelines so that electronic documents can be properly archived and deleted. The policies will be created by Reg & Rec and ITS and implemented into the ECM system, DocFinity. An assessment will take place to map the electronic document back to the applicable policies.	Creating electronic retention policies with DocFinity will allow the university to reduce the amount of data retained and inherent risk of data exposure associated with typical sensitive data such as student, financial and personal information. Create the policies and guidelines so that electronic documents can be properly archived and deleted. The policies will be created by Reg & Rec and ITS and implemented into the ECM system, DocFinity. An assessment will take place to map the electronic document back to the applicable policies.	Continuous Service Development	Large	Q2	11/2011	12/2016	In Progress	Yellow - On Target, Minimal Risk, Minor Concerns, Under Control	Information Services
29	2216	A	11-Enterprise Content Management	Treasury-Cash Mgmt ECM Implementation - Phase 3	This project is the third phase of Treasury - Cash Management's ECM implementation. This project will include eForms, and re-design of the processes for repetitive eForms (EFT01 & EFT02A).	This will be the third Treasury-Cash Mgmt project focusing on redesign of the processes for repetitive EFT forms (EFT01 & EFT02A). This will enhance and standardize processes for submission and approval of the EFT forms, and will also eliminate duplicate requests and use of paper by allowing departments to submit requests directly into the business system for Treasury to process.	Continuous Service Development	Medium	Q1	01/2015	08/2016	Pending	Green - On Target, No Risk	Finance-Office of VP-CFO
30	2021	A	11-Enterprise Content Management	HR ECM - Wage Garnishments, Performance Eval and Salary Planning	This project will be another part of the ECM HR efforts. This project will focus on two main items: incorporating the wage garnishments documents and determining a process to incorporate the performance evaluations and salary planning information into DocFinity. There is a large volume of the later documents since they are generated for the university and HR has requested assistance in streamlining this process.	HR has requested assistance in handling large volumes of documents and streamlining the processes surrounding wage garnishments documents, performance evaluations and salary planning information into DocFinity.	Continuous Service Development	Large	Q2	11/2013	12/2016	Pending	Green - On Target, No Risk	Human Resources:Office of VP
31	2379	A	11-Enterprise Content Management	HSD Research Integrity	Discussed need for secure retention of research integrity violation/investigation files with Dr. Ruben Mestrl, Research Integrity Officer, for the Health Sciences Division. His office is relocating to the new Center for Translation Research and Education building and he needs to eliminate paper. This involves Federal government paperwork and case documentations relating to research integrity issues at the Health Sciences Division. Contacts for this project are: Martha King & Dr. Mestrl	The team has identified several ways which DocFinity will improve the The Research Integrity Dept's ability to complete research projects more efficiently: - Research documents will be easily searchable and retrievable by The Research Integrity Dept's users, thus reducing the amount of time spent locating and distributing documents. - All pertinent information for a research project will be stored in a single location, this will help to streamline the research process and allow more efficient sharing of student information among The Research Integrity Dept's employees. - The Research Integrity Department has limited administrative resources and no student workers, streamlining their scanning and indexing will reduce the backlog of paperwork that is accumulating in their office.	Continuous Service Development	Medium	TBD	03/2016	TBD	New	Green - On Target, No Risk	Faculty Administration

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32	2365	A	14-DW/BI Projects	Incorporate EVENT and GRADEBOOK Sakai data into the EDW	Incorporate EVENT and GRADEBOOK Sakai data into the EDW. This will allow us to integrate some of the Sakai data with the LOCUS student data. These data can be used for additional student success sources. Among the departments that have shown interest for that data include: 1) SPS 2) IR 3) Advisement	Integrating the Sakai data in the EDW allows us to better monitor a student's progress and success. This is in line with the Priority I, Strategy 2, Tactic 2.A initiative of the Plan 2020 strategic Plan	Administrative Initiatives	Medium	Q1	12/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
33	979	A	14-DW/BI Projects	Business Intelligence/Data Warehouse Program Management	DW/BI Program: Program Management. This Institutional Research and ITS co-sponsored program will encompass the projects for creation of the data governance and program management committees, the evaluation of technologies to pursue (custom built, hybrid, off the shelf), and submitting RFP sent to vendors offering the appropriate technology and vendor selection. Later projects will be created under this program for specific functional areas.	The RDS is an unsupported, legacy repository for current student data. It needs to be replaced with a data warehouse to help facilitate institutional reporting on current student data and expanded over time to include historical data and other institutional enterprise data. Much of this information is stored in many siloed databases and spreadsheets making it cumbersome to work with and integrate for reporting purposes. The data warehouse will become the authoritative source for this information, with secure and robust reporting capabilities.	Administrative Initiatives	XLarge	Q1	06/2009	09/2016	In Progress	Green - On Target, No Risk	Information Services
34	2053	A	14-DW/BI Projects	Executive Data Warehouse - Phase 2 (Reporting and Analytics)	Phase 2 of the Executive Data Warehouse includes the following: a) Implementation the Enhanced User Experience project; b) Migration to WebFocus 8.0, including security; c) Plan for migration of key RDS reports to the EDW under WebFocus V8.0; d) Migration of high priority financial reports to the EDW and Webfocus 8.0; and e) additional BI (Reg/Records, FIA and others as requested).	This project will enhance user accessibility ease of use for the EDW and provide additional security provisions based on the security in Locus. Financial reports will be migrated from RDS to the EDW. Additional business intelligence and analytics will be developed.	Administrative Initiatives	Medium	Q1	01/2014	09/2016	In Progress	Green - On Target, No Risk	Information Services
35	2276	A	14-DW/BI Projects	EDW transition of the ETL from Data Manager to Data Stage	This project will track the transition of the ETL process that is used to load our EDW. The current process was developed using IBM Data Manager toolset which is being retired by October 2016. The ETL source code will have to be re-written in the new toolset IBM Data Stage, which unfortunately, does not include a migration utility.	Replaces the functionality of product that is being retired by the vendor and will not be supported after October 2015	Continuous Service Development	Large	Q1	09/2015	09/2016	In Progress	Green - On Target, No Risk	Information Services
36	2385	A	14-DW/BI Projects	Plan 2020 IP 1 Metrics and Dashboard	Review, discuss and plan the development of the metrics for the Plan 2020 IP 1 Dashboard Members of the committee include: Susan Malisch - chair Paul Roberts - chair Jane Neufeld - chair	Plan 2020 is a framework to focus our energies on improving the quality of education for our students and leverage the resources of the University to meet the needs of our city and our world consistent with the Jesuit values and tradition.	Administrative Initiatives	Large	Q3	01/2016	01/2017	In Progress	Green - On Target, No Risk	Information Services
37	1848	A	16-LUHS/LUC/HSD Technology Program	Migration of HSD/SSOM Desktops	Move towards ultimate goal of implementing LUC desktop standards and support structure on HSD/SSOM Desktops. Total migration of desktop computers is linked and dependent on the migration to the LUC network in HSD buildings that currently are on the LUHS network. As part of the planning for this project, the pros/cons of a partial/temporary migration to certain aspect of the LUC desktop will be assessed. This partial migration may be in one of a number of forms, including virtualization and/or an installation of a LUC image on current SSOM desktops. The migration, including timing, of email for LUC is a key factor in the design of any "interim" step.	Move towards ultimate goal of implementing LUC desktop standards and support structure on HSD/SSOM Desktops. Total migration of desktop computers is linked and dependent on the migration to the LUC network in HSD buildings that currently are on the LUHS network. As part of the planning for this project, the pros/cons of a partial/temporary migration to certain aspect of the LUC desktop will be assessed. This partial migration may be in one of a number of forms, including virtualization and/or an installation of a LUC image on current SSOM desktops. The migration, including timing, of email for LUC is a key factor in the design of any "interim" step.	Infrastructure	XLarge	Q2	10/2012	12/2016	In Progress	Ylime - On Target, Minimal Risk, Minor Concerns, Under Control	Information Services

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38	1570	A	16-LUHS/LUC/HSD Technology Program	LUHS/LUC/HSD Technology Program	Parent program for all of the technology projects related to the sale of LUHS.	The LUHS, LUC & HSD Program is a parent program for technology projects related to the sale of LUHS to Trinity Health. This program has been organized into 12 projects: Scope Governance, Communication, Network & Access, HSD Desktop, Applications, Security & Controls, Infrastructure/Construction, Infrastructure & BCDR, Support Services, Nursing Evaluations, HSD Web Technical Update and Integration of IT Policies. A governance review team, the Information Systems Content Review Team, oversees and approves projects within this program. The governance body oversees the IT portion of the Shared Services Agreement between Trinity/LUHS and LUC. N:\ITprojects\PROJECTS\18-Program Business Continuity Planning for more detail.	Infrastructure	XLarge	Q4	05/2011	06/2017	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Its-Office Of The Vp & Cio
39	1879	A	16-LUHS/LUC/HSD Technology Program	Application Access and Authentication for HSD	Support the Application Authentication of all HSD applications to transition to LUC authentication processes. Determine technology and implement authentication to LUHS/Trinity applications for resources that must be accessed. Implement technology and architecture for a federated solution.	Migrate HSD applications to the LUC authentication process. Provide access to LUHS and Trinity to resources between the HSD and LUHS organizations.	Continuous Service Development	XLarge	Q2	11/2015	12/2017	In Progress	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Information Services
40	1690	A	16-LUHS/LUC/HSD Technology Program	Identity Management Systems Strategy & Current State Documentation	Determine the strategy of LUC's Identity Management Systems. Documentation of the current state of Identity Management Systems process & data flows. Develop a strategy for transitioning current and future HSD UVIDs and email LUC.	Determine the strategy of LUC's Identity Management Systems. Identify and implement technical changes to allow LUC to create IDs for HSD students, faculty and staff. Develop a strategy and timetable for migrating HSD IDs currently under LUMC to LUC IDs.	Infrastructure	Large	Q4	12/2011	06/2017	Pending	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Information Services
41	2301	A	5-Security Projects	Vulnerability Management Program	This "risk treatment" was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment P08 - Vulnerability Management Program and consists of the following effort: - Strengthen the vulnerability management process and Nessus scan processes to do the following: - Evaluate systems by risk to determine whether they must be evaluated on a weekly, monthly, quarterly or annual basis. - Run commercial-grade (or otherwise well-supported open source) vulnerability scanning tools against systems according to their frequency. - Evaluate discovered vulnerabilities in terms of their risk using the risk criteria in this Risk Register. - Implement security plans to address unacceptably high-risk vulnerabilities. - Conduct penetration tests on network devices and systems as frequently as their risk indicates is appropriate.	Completing this risk treatment effort will reduce the information security risk on 11 high and medium risk items down to more acceptable levels.	Administrative Initiatives	XLarge	Q1	07/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
42	2206	A	5-Security Projects	Network Access Control Improvements	Review and adjust the setup and configuration of the network access control tool, Bradford, to improve the customer experience when registering personal and Loyola owned devices on our network.	Improve the end user experience when registering devices.	Continuous Service Development	Medium	Q1	11/2014	08/2016	In Progress	Green - On Target, No Risk	Information Services
43	2205	A	5-Security Projects	2015 Security Assessment	Security Assessments 2015 The annual security assessment is conducted on various applications and infrastructure components as part of the information security program. Each year items are selected for review based on the assumed risk to the university. This also includes a mandatory external penetration test of the high security environment(required for PCI compliance).	Reduction of risk to the University through identification of information security risks and prioritization of risk mitigation activities.	Administrative Initiatives	Medium	Q2	01/2015	10/2016	In Progress	Green - On Target, No Risk	Information Services

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44	2298	A	5-Security Projects	Password Policies	This "risk treatment" was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment I05-Password Policies and consists of the following effort: - Increase the complexity requirements of passwords. Provide guidance requirements, such as using easy-to-remember passphrases rather than passwords. - Provide to personnel password management systems that allow them to store secure passwords and to use those passwords seamlessly within web applications, or as-needed with dialog-based logins. - Require a second factor of authentication for power user accounts, administrator accounts, and for accessing all network devices. - Ensure a risk based method for determining which system/user accounts should have this protection, and which should not.	Completing this risk treatment effort will reduce the information security risk on 5 high and medium risk items down to more acceptable levels.	Administrative Initiatives	Large	Q4	07/2015	06/2017	Pending	Green - On Target, No Risk	Information Services
45	2299	A	5-Security Projects	Broaden Use of SIEM Technologies	This "risk treatment" was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment I08 - Broaden Use of SIEM technologies and consists of the following effort: - Evaluate each system that is not already covered by internal audit and security incident logging and alerting (SIEM) functions to assess the risks created by not auditing them on a regular basis. If the risk is greater than the impact to Mission, Objectives and Obligations, then include those systems in internal audits.	Completing this risk treatment effort will reduce the information security risk on 10 high and medium risk items down to more acceptable levels.	Administrative Initiatives	Large	Q4	07/2015	06/2017	Pending	Green - On Target, No Risk	Information Services
46	2300	A	5-Security Projects	Continuous Risk Analysis Should Consider Staffing Requirements	This "risk treatment" was added as part of the information security risk assessment that was completed in May of 2015 by Halock Security Labs. Specifically it is risk treatment P03 - Continuous Risk Analysis Should Consider Staffing Requirements and consists of the following effort: - While examining risk treatment plans for each of these risks, ensure that the potential cost of personnel (or a fraction of FTE costs) are considered as an impact to objectives to determine whether the risk justifies hiring or training security personnel.	Completing this risk treatment effort will reduce the information security risk on 2 high and medium risk items down to more acceptable levels.	Administrative Initiatives	Medium	Q4	07/2015	06/2017	Pending	Green - On Target, No Risk	Information Services
47	2207	A	5-Security Projects	High Security Lab Environment/Security Operations Center	Secure environment and isolated storage to do encrypted file transfers, enhanced computer forensics, testing/validation of new software, and vulnerability and pen-test scans on our non PCI servers. Environment will contain: - Non-PCI vulnerability scanner to ensure proper server patching and prevent potential avenues for hackers. - Penetration Testing Software which would protect student data by identifying weaknesses in Loyola's security posture. - Secure File Transfer to facilitate the mandatory transfer of PII by some departments to satisfy government requirements. - Relocation of Encase forensics software to allow a more secure method of data acquisition and transfer System would consist of 2 servers and 6TB of network attached storage (for large disk images/logs). (Maint \$1500, Nessus subscription, plus \$10,000 pen test subscription)	Provide high security services that are currently not secure enough or non-existent.	Continuous Service Development	Medium	TBD	01/2015	TBD	New	Green - On Target, No Risk	Information Services

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48	2111	A	7-BCDR/Failover	Disaster Recovery - Oracle Databases	This project is part of the business continuity/disaster recovery program. This effort will focus on the Oracle failover.	This project will include developing a plan and testing of the Oracle Database failover. This will contribute to the overall PCDR program for the university's risk management strategy.	Continuous Service Development	XLarge	Q1	12/2014	07/2016	In Progress	Green - On Target, No Risk	Information Services
49	2226	A	7-BCDR/Failover	Develop a Disaster Recovery Plan for the Applications Enterprise File Serve	Develop a Disaster Recovery Plan for the Applications Enterprise File Serve. This project was originally in the Locus DR project but has been separated into a new and separate project.	Disaster Recovery for ITS Enterprise Server.	Continuous Service Development	Medium	Q1	02/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
50	2314	A	7-BCDR/Failover	Disaster Recovery for T4	Develop and test a Disaster Recovery Plan for the T4 application.	To support timely, accurate and consistent communications to students, parents, faculty and staff, develop a Disaster Recovery Plan for T4 in support of the LUC.edu application.	Administrative Initiatives	Small	Q1	08/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
51	2119	A	7-BCDR/Failover	Network Disaster Recovery / Redundancy - LSC - Phase 1	Plan and install redundant network infrastructure with the intent to minimize network outages in the event of a data center disaster at Lake Shore. Project will have multiple phases.	Mandated project.	Infrastructure	Medium	Q1	03/2014	08/2016	In Progress	Green - On Target, No Risk	Its-Office Of The Vp & Cio
52	1882	A	7-BCDR/Failover	Disaster Recovery Planning	Develop and document a disaster recovery plan for all critical systems, applications and relevant recovery information. Plan will include, but not limited to, Items such as systems in scope, recovery priorities, recovery procedures, identification of personnel and owners.	Processes and priorities for recovering critical systems are documented. Steps for recovering critical systems are documented.	Continuous Service Development	Large	Q2	02/2013	12/2016	In Progress	Green - On Target, No Risk	Information Services
53	1418	A	7-BCDR/Failover	Disaster Recovery Plan Development	<p>A disaster recovery plan should be developed that includes: Identification of appropriate systems, identification of the fail-over requirements, establishing of the technical infrastructure for providing fail-over.</p> <p>This program contains several projects within the overall BCDR program.</p> <p>The other projects are: Confirm/Update the RPO and RTO Business continuity process in the event of an IT outage Provide and test failover at the WTC data center Selection and Implement a DR Documentation Tool Update the disaster recovery plan Testing of the DR Plan eMail Recovery DR test LUC.edu Recovery/Redundancy testing Internet Redundancy</p> <p>Operating without a BC/DR plan puts the organization at risk as a result of a disaster. An organization could suffer a severe loss if a disaster recovery plan is not developed based on the needs of the business. Additionally, a BC/DR plan will not be executed appropriately without the business driving its development.</p> <p>Relates to ISO 27002 Control 14.1.3</p>	<p>A business continuity and disaster recovery plan should be developed that includes: Business Impact Analysis based on key stakeholders, identification of appropriate systems, development of recovery time objectives to meet the needs of the business and system recovery procedures. Operating without a BC/DR plan puts the organization at risk as a result of a disaster. An organization could suffer a severe loss if a disaster recovery plan is not developed based on the needs of the business. Additionally, a BC/DR plan will not be executed appropriately without the business driving its development. Relates to ISO 27002 Control 14.1.3</p>	Continuous Service Development	Large	Q2	03/2013	12/2016	In Progress	Green - On Target, No Risk	Info Services: Office of VP
54	2317	A	7-BCDR/Failover	Network Disaster Recovery / Redundancy Phase 2	Network Disaster Recovery/Redundancy Phase 2 Continues with the installation of redundant network infrastructure with the intent to minimize network outages in the event of a data center disaster at Lake Shore. Project has multiple phases.	Mandated project.	Infrastructure	Medium	Q3	07/2015	03/2017	In Progress	Green - On Target, No Risk	Its-Office Of The Vp & Cio
55	2312	A	7-BCDR/Failover	Disaster Recovery - CBORD	Create a disaster recovery plan and test for the CBORD application.	Create a Disaster Recovery, tested plan for the CBORD application.	Administrative Initiatives	Medium	Q1	10/2015	07/2016	Pending	Green - On Target, No Risk	Information Services
56	2313	A	7-BCDR/Failover	Disaster Recovery Maxxess	Develop approach and develop an Disaster Recovery Plan for the Maxxess application.	Provide failover and recovery procedures and testing for the Maxxess application.	Administrative Initiatives	Medium	TBD	09/2015	TBD	Pending	Green - On Target, No Risk	Information Services

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57	2316	A	7-BCDR/Failover	Disaster Recovery Testing - LuWare	Document and test failover for LUWARE.	Technology is in place for failover for LuWare. This project is to document and test the actual failover.	Administrative Initiatives	Small	TBD	01/2016	TBD	Pending	Green - On Target, No Risk	Information Services
58	2083	A	7-BCDR/Failover	Maxxess - BCDR Planning	Develop a comprehensive Business Continuity/Disaster Recovery plan for the Maxxess door access system.	The "Maxxess system" is a complex configuration of hardware and software that spans every facility across multiple campuses. Due to its important role in ensuring the physical safety and security of the university community, it is imperative that a plan for its swift restoration be in place should it ever be compromised.	Infrastructure	Medium	TBD	04/2014	TBD	Pending	Green - On Target, No Risk	Campus Safety LSC
59	2112	A	7-BCDR/Failover	DR- LuWare	This project is part of the business continuity/disaster recovery program. This effort will focus on the failover for LuWare. (On 11/3/2014, this project was moved to FY16.)	This project will include developing a plan and testing failover for LuWare. This will contribute to the overall BCDR program for the university's risk management strategy.	Continuous Service Development	Large	TBD	09/2015	TBD	On Hold	Green - On Target, No Risk	Information Services
60	2320	A	19-Lawson/Kronos	Trinity Migration from Lawson to Workday	<p>LUHS / Trinity plans to transition from Lawson to Workday in 2016. This project will identify the both the business and technical requirements related to the change. Individual change projects will be created based on the requirements identified.</p> <p>Potential implications include:</p> <ul style="list-style-type: none"> - Plan for handling pay and benefits for 520 shared individuals - Plan for handling local building and parking access that may be driven from Finance/HR system - Interfaces and shared views that exist between current systems - Any manual processes performed by Finance and HR staff not included in above - Any identity management (id creation, permissions and access) that would be affected for those who access both LUHS and LUC systems 	The LUHS/Trinity migration from Lawson to Workday will impact our current business and technical processes and interfaces. The level of impact will be determined by the process review and requirements gathering. The goal would be to streamline and business processes where possible to increase efficiencies and reduce costs.	Administrative Initiatives	Large	Q3	10/2015	01/2017	In Progress	Yellow - Target in Jeopardy, Risks Being Managed, Unknowns Exist	Human Resources:Office of VP
61	2213	A	19-Lawson/Kronos	Upgrade Kronos	Upgrade Kronos to the most current version.	An upgrade of from version 6.2 of Kronos Workforce Central is planned in order to take advantage of the features offered in the new version (either 7 or 8). The upgrade would remove dependency on Java, improve user experience and provide browser inter-dependence as well as offer improved functionality for handling multiple jobs or assignments with different supervisors for employees.	Administrative Initiatives	Large	Q1	05/2015	07/2016	Pending	Green - On Target, No Risk	Finance-Office of VP-CFO
62	2212	A	19-Lawson/Kronos	Lawson Self Service Outside the Firewall	Move the employee self service portal outside the firewall and eliminate the need to use VPN to access this functionality.	Improved self service and accessibility.	Continuous Service Development	Medium	Q2	11/2016	12/2016	Pending	Green - On Target, No Risk	Office of The President
63	2143	A	8-Advancement	Advance Upgrade Program	<p>Upgrade Advance AWA from version 9.8.1.1 to 9.9 to Advance 2015</p> <p>The program includes 3 phases:</p> <ol style="list-style-type: none"> 1) Research: POC #2431, Report Gap Analysis #2432, LUHS Bus Reqmts #2436 and Report Decision & Creation #2434. 2) Planning and Development: POC remediation #2438, Training, UAT and Upgrade DEV, TRN, TEST, and PRE. 3) Go Live: upgrade PROD, and upgrade (back-up of prod on go-live day). <p>As part of the Upgrade Program, we will create a test environment; create a test web instance; upgrade the test database; install the 9.9 and Advance 2015 Config Utility client; test the full functionality of AWA 9.9 and Advance 2015; test the batch and crontab jobs; test the Advance interfaces with SmartCall; test metadata migration.</p> <p>Once sign-off is received, we will apply the upgrade to the production database and four production webservers, after which the TRN, DV1 and PRE databases will be refreshed and version Advance 2015 web instances will be applied to the three development servers.</p>	Need to upgrade Advance AWA version from 9.8.1 to 9.9. This upgrade is needed to take advantage of staying current with support releases, bug fixes and new functionality available e.g. new database, full AWA 9.9 functionality, Config Utility client, new batch and crontab jobs, Advance interfaces with SmartCall, and metadata migration. The new version needs to be applied to the production database and four production webservers. In addition, the version 9.9 web instances will be applied to the three development servers.	Administrative Initiatives	XLarge	Q2	03/2016	12/2016	In Progress	Green - On Target, No Risk	Development & Donor Services

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64	2432	A	8-Advancement	Advance Upgrade - Report Gap Analysis	The purpose of this project is to perform a gap analysis of the reports used by the Advancement team which will need to be converted when the system is upgraded. Specifically, a detail analysis will need to be performed of the: 1. PowerBuilder reports 2. Ad-hoc reports from AIS To that end, a resource will need to be hired who will review the existing system and reports, meet and interview Advancement staff to derive their business needs and based on that knowledge, make recommendations to the reports that would need be created/converted. Furthermore, they will need to evaluate whether or not the Advancement Data Warehouse (ADW) - which will be used as the source - does indeed have all of the data elements that are needed to accomplish the above objectives.	Gap analysis of reports needed by the Advancement group so as to continue their business without disruption when the system is upgraded	Administrative Initiatives	XLarge	Q1	05/2016	07/2016	In Progress	Green - On Target, No Risk	Information Services
65	2436	A	8-Advancement	Advance Upgrade - LUHS Business requirements	As the University looks to upgrade the current Advancement System (Ellucian), LUHS has business processes that are dependent upon the Ellucian system, as well as other interfaces (or data) from various university systems. LUC will document the IT Enterprise Architecture Dependencies as well as the LUHS/LUC Diagram (Ron created) to list all of the business process requirements / Dependencies for LUHS to make an informed decision on how to move forward.	Currently, the shared services and business processes of the Advancement LUHS group are undocumented. As we upgrade the Ellucian Advancement system to the most current version (from 9.8.1.1 to 9.9 to Advance 2015), we must document LUHS's business processes that interact with LUC and are currently being supported by LUC staff or systems.	Continuous Service Development	Medium	Q1	06/2016	07/2016	In Progress	Green - On Target, No Risk	Advancement HSD
66	2431	A	8-Advancement	Advance Upgrade - Proof of Concept (POC)	Proof of Concept - upgrading TRN environment to Advancement 2015. Identify steps to upgrade from 9.8.1.1 to 9.9 to Advance 2015 and document all issues and items that break during the process. Present these findings to leadership for direction going forward.	POC on Advancement upgrades.	Administrative Initiatives	Large	Q1	05/2016	07/2016	In Progress	Green - On Target, No Risk	Information Services
67	2438	A	8-Advancement	Advance Upgrade - POC Remediation	During the first phase of the Advance upgrade, the team will complete a Proof of Concept (POC) to understand the steps to take during the upgrade, identify any issues that occur, and presenting this list to leadership for review & prioritization. The POC Remediation will have a list of items to be fixed, and which ones to be worked on first for the upgrade to be successful.	The team anticipates some issues that will need to be updated from the POC for a successful Advancement Upgrade. By prioritizing and identifying resources to assist with fixing these items, ensuring all needed business process functionality works for the Upgrade must be fixed at this point to move the upgrade forward.	Continuous Service Development	Medium	Q1	08/2016	09/2016	New	Green - On Target, No Risk	Development
68	2434	A	8-Advancement	Advance Upgrade - Report Decision & Creation	The purpose of this project is to take the Report Gap Analysis Findings and make reports for the Advancement Division to consume. We will need to identify a resource to create the reports, the BI Team will host a presentation/overview of current reporting technologies available, Advancement will decide what reports and which technologies will be used, and the final step will be creation of the reports and testing.	project 2432 provides the list of current reports that are needed for the Advancement Team to be successful. The Advance team will need to decide which technologies will be used for the various reports, and the reports will need to be created. Resources will need to be identified to create the reports as well. This will give the Advancement team quick access to the reports they need, access to the data through efficient means, and potentially the ability to manage the report creation themselves, for specific types of reports.	Continuous Service Development	Large	TBD	07/2016	TBD	New	Green - On Target, No Risk	Advancement HSD

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69	2081	A	18-Maxxess	Maxxess - Secondary Access Level Web Application	Develop a web-based application that allows authorized users to add people to, and remove people from, secondary access levels in the Maxxess door access system, thereby granting and revoking individuals access to secure spaces across the university.	Currently, such an application for decentralizing space access management, with a layer of secure distance from Maxxess, does not exist. In most cases, secondary access management is handled manually by Campus Safety, and can be a time-consuming and error-prone process with limited opportunity for assessing necessary access removals. Requests and auditing are currently handled by the Security Log application; however, this system does not have a direct interface to Maxxess. This new web application will significantly streamline what is currently a cumbersome business process, and will allow departments to take deeper ownership of their rooms and spaces and who should have access to them.	Administrative Initiatives	XLarge	TBD	04/2014	TBD	Pending	Green - On Target, No Risk	Human Resources:Office of VP
70	2082	A	18-Maxxess	Maxxess - Security Log Interface	Develop an interface from the existing Security Log web application to the Maxxess door access systems database in order to automatically grant new access requests to individuals upon approval of the request by Campus Safety.	Security Log currently functions as a request log/audit system only; it does not have any system-level connection to Maxxess. Upon approving a request in Security Log, Campus Safety must then manually update Maxxess to implement the request. Automating this step will result in faster turnaround for approved requests, and relieve Campus Safety of the manual work currently involved in completing requests.	Administrative Initiatives	Large	TBD	04/2014	TBD	Pending	Green - On Target, No Risk	Campus Safety LSC
71	1955	A		Online Performance Management System	Identify and implement a solution to facilitate online performance review management for LUC employees.	A common, web-based system for employee performance review management will promote common performance goals across the university, increased metrics of performance over time and across areas, increased ease of use and accessibility, and more sophisticated tools for assessment. All of these will lead to improved overall assessment of employee performance and, in turn, improved employee performance.	Administrative Initiatives	Large	Q1	05/2013	09/2016	In Progress	Green - On Target, No Risk	Human Resources
72	2330	A	9-Student Experience/Portal Improvements	12C Database Upgrade (Required for PS Upgrade)	Oracle 12C Database Upgrade of all University databases. This upgrade will include all University Oracle databases and database servers that are supported by ITS. This Upgrade is required to support the version 10 upgrade of Lawson and the LOCUS PeopleTools upgrade to 8.54 both scheduled for early 2016. This upgrade will allow Loyola 1) access to new database functionality, 2)to remain eligible for the highest levels of product support	This Upgrade is required to support the version 10 upgrade of Lawson and the LOCUS PeopleTools upgrade to 8.54 both scheduled for early 2016. This upgrade will allow Loyola 1)access to new database functionality, 2)to remain eligible for the highest levels of product support from the Oracle and Info vendors.	Administrative Initiatives	XLarge	Q1	09/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
73	2362	A		Online Exam Proctoring Solutions - Pilot	The Provost's Office is interested in evaluating selected Online Exam Proctoring Solutions to determine best fit for requirements for an online exam proctoring product that can be used by departments looking for a reliable proctoring solution. Project includes: (1)Selecting one to two solutions to be used for the 2016 summer term. (2)Piloting one to two different solutions during the 2016 summer term for one to four different courses that will be delivered online. (3)Preparing faculty and students to be part of the proctoring pilot prior to the delivery of the courses. (4)Based on the results of the pilot, recommend product\service to be used as an institutional solution for moving forward with online courses where proctoring of exams will be needed. (5)Gaining support and direction from the CCBOL (Committee for Blended and Online Learning), the ATC (Academic Technologies Committee) and the ITESC (IT Executive Steering Committee) for moving forward.	As Loyola expands its delivery of courses online changes and enhancements will be required to maintain the academic integrity of courses and programs delivered online. Some ability to "proctor" online exams will be required for programs/course, which require more rigid assessment processes to insure exam integrity. The implementation of an institutional solution for proctoring exams will best help Loyola maintain a consistent and reliable online course delivery program as well as reduce overall cost incurred with proctoring exams.	Academic & Faculty Support	Large	Q1	12/2015	09/2017	In Progress	Green - On Target, No Risk	Provost's Office

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74	2309	B		Faculty Information System Suite enhancements	Faculty Administration has requested that the Faculty Information System (FIS)suite be reviewed for possible updates and enhancements to better meet their needs and current business processes. The FIS suite has five modules (Core, parttime, salary budget module, supplemental salary, faculty salary planning)each of which will be reviewed and enhanced appropriately. Reporting enhancements will be included.	Faculty Administration has requested that the Faculty Information System (FIS)suite be reviewed for possible updates and enhancements to better meet their needs and current business processes. The FIS suite has five modules (Core, parttime, salary budget module, supplemental salary, faculty salary planning)each of which will be reviewed and enhanced appropriately. Reporting enhancements will be included.	Administrative Initiatives	Medium	TBD	04/2015	TBD	In Progress	Green - On Target, No Risk	Provost's Office
75	2400	A		Campus Labs - Extracts and related components	Campus Labs - Extracts and related components - Provide custom enhancements to the data organization and course selection capabilities within LOCUS which allows for survey and report groupings requested by IR and the Deans. Campus Lab reports will be able to show appropriate/requested roll-up data from individual courses to Loyola defined groupings and then schools.	Campus Labs/IDEA was implemented under a tight timeframe for Fall, 2015 class schedule. This project supports additional changes which support the change of course evaluations to a new technical platform hosted by Campus Labs.	Administrative Initiatives	Medium	Q1	02/2016	08/2016	In Progress	Green - On Target, No Risk	Institutional Research
76	2414	A		LCFS Technology Needs for EMR, HIPAA, and PCI	Loyola Community & Family Services - startup needs for providing community mental health services including: - Review EMR system specs/needs - Determine fax solutions - inbound/outbound - HIPAA compliance - Determine recording solution/storage - HIPAA compliance - Shared drive segregation - HIPAA compliance - PCI compliance for credit card payments For EMR, Titanium has been identified as a possible (preferred) vendor. EMR and credit card payments are required to provide services. Second tier priority is fax solution. Third tier items are video recording and shared drive for documents to enable utilization of student externs in clinic in Fall, 2016.	Loyola Community and Family Services is a community outreach initiative to Rogers Park and Edgewater residents who do not have access to needed services such family counseling and social work services. This project will implement a secure system to provide Case Management in a HIPAA compliant application environment. This project may include other technology and business process recommendations for PCI compliance.	Administrative Initiatives	Medium	Q1	03/2016	08/2016	In Progress	Green - On Target, No Risk	Loyola Community and Family Services
77	2437	A		Phone System Replacement - Phase 3	Project will include replacement of major components of the telephone system that are over 20 years old in use at the Water Tower and Lake Shore Campuses as well as including the Health Science campus for voice services to provide the three campuses to work as a single system with DR capabilities. Phase 3 of the project includes: - Upgrade existing WTC phone system from Avaya G3Rv10 to Avaya CM6.3 - Upgrade existing LSC phone system from Avaya CM4.0 to CM6.3 - Implementation of upgrades to be done by Altura Communication Solution under the supervision of ITS NIS	A replacement of the University's Phone System on the Water Tower and Lake Shore campuses as well as integrating the Health Science campus for voice services will provide a single system platform with DR capabilities.	Infrastructure	XLarge	Q4	08/2015	06/2017	New	Green - On Target, No Risk	Information Services

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78	2433	A		Establish ZOOM Technology for Conferencing	Establish the ZOOM technology as a conferencing solution for LUC. The cloud-based solution will replace Lifesize as the primary technology for large group and committee meeting video conferences. This project will; institute a cloud-based instance of Zoom for LUC, configure Zoom for single sign-on (SSO), develop a "conferencing" service and website with documentation for self-service, establish a plug-in to LUCs Outlook, and integrate with the LMS (Sakai).	Proprietary video conferencing technology such as Lifesize have limited the places administrators and committees have been able to meet at Loyola. These technologies have also required on-site technical support to get the video conference up and running. Additionally, new technologies such as smart phones, tablets, wide ranges of video cameras, and microphones have come to market and have made a higher quality of mobile participation in video conferences possible. Administrators require greater flexibility in being able to participate in video conferences from near anywhere on campus as well as remotely. The Zoom technology provides "easy to use," reliable, and flexible options for conferencing. Without Zoom, video conference meetings such as executive and academic committee meetings will continue to be difficult to schedule, technically challenging, require participants to visit limited meeting spaces, and leave participants with a less than ideal meeting experience.	Continuous Service Development	Large	Q1	06/2016	08/2016	In Progress	Green - On Target, No Risk	Information Services
79	2378	A		Redevelop the Here For You mobile application for the Wellness Center	The Wellness Center currently has separate IOS and Android versions of their Here for You application. The IOS version is hosted, and currently not working. The Wellness Center would like enhancements to the application, and would like to have it brought in house to eliminate any future hosting issues, or additional costs should enhancements be needed in the future. With grant funding, they may be able to hire a contract worker to design a new user interface that we would implement.	The Wellness Center currently has separate IOS and Android versions of their Here for You application, which is currently hosted. Bringing the application in house will allow us to make enhancements to the site, eliminate any future hosing issues and costs, or additional costs should enhancements be needed in the future.	Continuous Service Development	Small	Q1	02/2016	07/2016	In Progress	Green - On Target, No Risk	Wellness Center
80	2327	A		Biology dept. lab research positions - application and tracking	Provide web application for students to apply for Biology laboratory research positions, and for faculty to review applicants and select those they accept.	Providing an online application for students to submit their interest in obtaining one of the 100-200 laboratory research positions offered, and for faculty members to screen students to find ideal candidates for their lab positions, will streamline and make uniform the application process, which is currently paper and email based. In addition, administrators will be able to gather statistics about the department's research program.	Academic & Faculty Support	Medium	Q1	11/2015	07/2016	In Progress	Green - On Target, No Risk	Biology
81	2415	A		ITS Help Desk to Service Desk	The current call tracking system HEAT is in need of an upgrade. Additionally, ITS is in need of a "Service Catalog" to better promote ITS services. An updated and current call tracking system and service catalog will better position ITS to move from an ITS Help Desk to an ITS Service Desk model. This project will include two sub-projects; developing a service catalog and upgrading the Call Tracking System while moving the system to an SAAS environment. Both sub-projects include vendor consulting. The Call Tracking system component will also include professional services for setup and some project management.	The ITS Service Catalog and Call Tracking System house the key components of ITS services and problem and incident management items for technology services. These systems support, enhance, and improve the quality of ITS services. Key tracking information is maintained in the call tracking system providing insight and focus to ITS for allocating resources along with providing timely and efficient problem resolution for clients. This project will improve the quality of those services, help to integrate inter-connected systems, and position ITS to better grow services.	Continuous Service Development	Large	Q1	04/2016	09/2016	In Progress	Green - On Target, No Risk	Information Services

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82	1902	B	3-LOCUS Enhancements	Improve Early Alert information for Advisors and Faculty	Currently, Academic Advisors enter Early Alert notifications into LOCUS Comments (as an AANOTE). Faculty members also wish to add notes regarding the students Early Alert status, which usually requires manual entry by Advisors from emails. Requesting a system which would automate this process, using AANOTE or some other accessible data store within LOCUS. Ideally, the Instructor should also have access to read and comment on student performance. (Note: This is ITS interpretation of the Systems Service Request).	The Early Alert process for Undergraduates has captured about 2500-3000 mid-term grades of C- or lower before the ninth week of each regular semester. These grades are submitted by participating faculty and the student is automatically notified of their lower performance. Academic Advising would like have easy access to the students' early alerts in order to follow-up as appropriate with the student and instructor. The ultimate goal is improved student performance.	Academic & Faculty Support	Medium	TBD	08/2013	TBD	Pending	Green - On Target, No Risk	Sullivan Center for Student S
83	2336	B	3-LOCUS Enhancements	LOCUS SS Page With Financial Activity Factoring Into Student's 1098-T	Create a new page in Locus that is available in self- service and to staff that publishes all activity for a given calendar year that should necessarily coincide with the details in a 1098T. Essentially, to reproduce an itemized statement for a given calendar year that can assist in understanding what financial transactions could end up on a 1098T form	By far the most inquiries from students/parents and tax payers regarding 1098T data is a request for an itemized statement to better explain the student transactions for a given calendar year	Continuous Service Development	Medium	TBD	01/2016	TBD	Pending	Green - On Target, No Risk	Office of The Bursar
84	1954	B	3-LOCUS Enhancements	Create an XML output from LOCUS of offered courses	Create an automated way to deliver data on courses in XML format. The resulting file will be used as direct input to appropriate web pages created by University Marketing. Evaluation of possible delivery - Oracle delivered service, HighPoint delivered services, or Loyola-coded services.	This web service will provide a single source of truth for the public display of courses on college and school pages. Currently individual content coordinators are responsible for keeping their listing of courses up to date. This process allows for out of date content in many different formats. As the source of truth for this information resides in LOCUS, it would make sense for this content to be pulled from there.	Academic & Faculty Support	Medium	Q1	06/2013	08/2016	In Progress	Green - On Target, No Risk	University Marketing and Comm
85	1749	B	3-LOCUS Enhancements	Parking Application - Resident Students	Develop Resident Student Parking Application (currently a Cold Fusion application) within LOCUS, similar to Commuter Parking Application (deployed for Spring, 2011).	Student parking application for Commuter students was successfully integrated within LOCUS in Spring, 2011. Parking Office would like to duplicate this integration for Resident students. The advantages have proven to be improved convenience for student (using LOCUS Portal) and more timely and accurate billing after permit is distributed. A related project is PSS 1678 - Parking Enforcement and Permit Management.	Administrative Initiatives	Medium	TBD	05/2012	TBD	New	Green - On Target, No Risk	Parking
86	1952	B	3-LOCUS Enhancements	Registration Hold Outreach	To assist the university in outreaching to students with registration holds on their accounts, we are interested in developing a way to automate tailored communications to students to inform them about their hold, and the steps that they would need to take to address this hold. (Note - no Requestor Priority specified).	Automate communications with students who have Registration Holds. This request is specifying a centralized method to manage communications with students for holds. Currently, some departments manage outreach communications with students for the Holds which they have placed.	Administrative Initiatives	Medium	TBD	06/2013	TBD	New	Green - On Target, No Risk	Office of First Year Experien
87	2185	B	3-LOCUS Enhancements	SSN/ITIN tracking and communications	SSN/ITIN tracking and communications - Use LOCUS to track, communicate and allow students who have incomplete or missing SSN/ITIN to update their information in a secure environment.	Loyola is required by law to attempt to collect SSN/ITIN information for all 1098T student recipients who are not non-resident aliens. This includes most students. To avoid being subject to fines for failure to report correct TINs on Form 1098-T, institutions must solicit any missing TINs: " at least once a year " in writing " with a clear notice that the individual is required by law to provide the TIN so that it may be included on an information return.	Administrative Initiatives	Medium	TBD	01/2015	TBD	New	Green - On Target, No Risk	Office of The Bursar

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88	2402	B	3-LOCUS Enhancements	Dual Credit enhancements	Dual Credit requires additional data elements and processes to manage this population of high school students receiving college credit for selected course. Parents play an important role in the communications - adding parent emails. Additional information required via the application process and interface with Slate.	Additional information is required to be collected and stored in LOCUS for Dual Credit students (and their parents). This information will enable better communications and improved satisfaction and retention for these high school students earning college credit for selected high school courses.	Academic & Faculty Support	Medium	TBD	04/2016	TBD	New	Green - On Target, No Risk	Registration & Records
89	2405	B	3-LOCUS Enhancements	Advisor Security - automate LOCUS access	Enabling accurate security for Advisors in LOCUS is predominantly manual. Once an advisor is added/updated on the Instructor/Advisor table to reflect their responsibilities as an advisor, a series of manual steps need to be performed to enable comprehensive LOCUS access. Those steps include adding a new role and enabling various row level security settings. The purpose for this project will be to automate the assignment of LOCUS security access for advisors.	The purpose for this project will be to automate the assignment of LOCUS security access for Advisors.	Academic & Faculty Support	Small	TBD	04/2016	TBD	New	Light Green - On Target, Minimal Risk, Minor Concerns, Under Control	Registration & Records
90	2425	B	3-LOCUS Enhancements	Student Optional Disclosure - Mental Health (HB 3599 - IL)	Provide a process to facilitate regulatory compliance with new state law (Jan 1, 2016) allowing students who have read a consent document to identify a designated contact in the event of a psychiatric hospitalization.	Compliance with new State of Illinois law (HB 3599) requires higher education entities to allow students (>18) to designate a contact in the event of psychiatric hospitalization.	Administrative Initiatives	Medium	TBD	05/2016	TBD	New	Green - On Target, No Risk	Wellness Center
91	2220	B	3-LOCUS Enhancements	R25 Class Scheduling Enhancements	Enhancements to improve the class scheduling process by: 1.) Bring in additional data from PS to R25: Instructor Campus Code 2.) Allowing the ability to create Binding Back to Back Reservations Requires a way to create contacts in R25 for instructors.	Academic scheduling of classrooms in 25Live can be enhanced if we include a new interface of instructors from LOCUS to 25Live. The once-per-term scheduling of classrooms in 25Live will honor back-to-back teaching needs (in the same or nearby classroom), if the interface from LOCUS includes the required instructor information.	Continuous Service Development	Medium	Q2	01/2015	10/2016	On Hold	Green - On Target, No Risk	Registration & Records
92	1337	B	3-LOCUS Enhancements	FA03 - Select/Deselect of Packaging	Financial Aid GAP solution FA03 was originally created to support Loyola's 2-step award letter (first estimate, then final) process by flipping flags at the appropriate times. It has since evolved into a "traffic cop" or "gatekeeper" which determines the correct current status for student processing, based on meeting defined conditions.	A custom batch program is used to select/deselect students for Financial Aid packaging. The current program has multiple complex criteria which have become difficult to know why particular students are selected/de-selected. Current request is to streamline the process and implement new criteria.	Administrative Initiatives	Medium	TBD	09/2010	TBD	On Hold	Green - On Target, No Risk	Financial Assistance
93	1533	B	3-LOCUS Enhancements	FA Batch Process ScoreCard	FA Batch Process ScoreCard. OSFA needs a quick & easy way to find out why a student was not packaged - this is usually because a custom process found an error or exception condition. The plan is to imbed code in various customizations that write to a table during logical "forks" in processing. The integrated results can then be queried or viewed online.	A significant milestone in the Financial Aid process is the offer of a package of aid to the students. As students and parents submit new or revised information, the package may or may not change. An important customer service component requires quick and easy access by OSFA staff to know where the student is at in the process. This customization will offer significant improvements in accessing the status of the students financial aid packaging process.	Continuous Service Development	Medium	TBD	TBD	TBD	On Hold	Green - On Target, No Risk	Financial Assistance
94	1951	B	3-LOCUS Enhancements	SSOM automate new academic year	Update of term activation levels and session for SSOM students.	The Office of Registration and Records annually runs a batch process to add term activations (fall and spring) for the Stritch School of Medicine. Once in LOCUS, manual intervention is required to update the program level and term session field as graded coursework is not maintained in the LOCUS system. This request automates this manual intervention.	Administrative Initiatives	Small	TBD	06/2013	TBD	On Hold	Green - On Target, No Risk	Registration & Records

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95	1953	B	3-LOCUS Enhancements	Create a web service to provide degree and academic requirements	This project is to create a web service to produce XML output from LOCUS which contains a list of degrees and the course required for degree completion. This web service will provide a single source of truth from LOCUS for the public display of degrees and degree requirements on the college and school web pages.	This web service will provide a single source of truth for the public display of degrees and degree requirements on college and school pages. Currently individual content coordinators are responsible for keeping their listing of degrees and degree requirements up to date. This process allows for out of date content in many different formats. As the source of truth for this information resides in LOCUS, it would make sense for this content to be pulled from there.	Academic & Faculty Support	Medium	TBD	05/2013	TBD	On Hold	Green - On Target, No Risk	University Marketing and Comm
96	2180	B	3-LOCUS Enhancements	LOA Students on My Advisees	LOA Students currently are not displayed in the Advisor Center, until they return from LOA. IPS is requesting a change to this logic, in order to facilitate communications and follow-up with these students. They are further requesting a visual cue that will help the advisor know the student is on LOA. Other schools also use LOA designation and the Advisor Center including GSWK, GNRS, and GA&S. ITS will attempt to survey other schools to assure no negative consequences of including these students on the Advisor Center.	Schools, especially graduate programs, are increasingly using LOCUS to track students on a LOA from degree pursuit. Currently, students on Leave are not displayed on the Advisor Center. Institute of Pastoral Studies has requested that LOA students continue to display on the Advisor Center with an easy to use designation. It is presumed this will be useful to all schools. ITS will verify this assumption.	Administrative Initiatives	Small	TBD	10/2014	TBD	On Hold	Green - On Target, No Risk	Institute of Pastoral Studies
97	2243	B	3-LOCUS Enhancements	Transfer Credit Articulation rules - automation	Transfer Credit in LOCUS uses Articulation rules stored in multiple tables - Transfer Subject Area, Course Transfer Rules, and Program/Source Equivalency. Each of these tables must use the same effective date, so updates require multiple updates. Requesting a batch process which will automate the entry of new effective-dated rows. Also, requesting tools to allow updates for new academic programs.	Students have submitted transfer credit from more than 1600 colleges and universities which have been articulated to Loyola courses. Maintenance of articulation rules and extending them to new academic programs is a challenge - since the data is stored across multiple tables and rows. Some batch automation tools would assist the data entry effort and assure accurate input.	Continuous Service Development	Medium	TBD	03/2015	TBD	On Hold	Green - On Target, No Risk	Registration & Records
98	2325	B	3-LOCUS Enhancements	Enhance My Advisees page in LOCUS	Enhance My Advisees page in LOCUS - additional fields have been requested by GNRS; ideally, page should be configurable by user; include LOA students (if desired) - see PSS 2180.	My Advisees page has become more important as Advisor Assignments have become more stable and useful in LOCUS. Some schools, especially GNRS, have expressed a desire to include more information on this page.	Academic & Faculty Support	Medium	TBD	10/2015	TBD	On Hold	Green - On Target, No Risk	Nursing: Graduate Programs
99	263	B	3-LOCUS Enhancements	Special Handling for Deposits - continuing students	Special Handling for Deposits & Prepayments - develop a way of posting deposits/prepayments to student accounts in such a way that they are held in "suspense" for the relevant future term, and NOT applied to charges for any prior terms. Ideally, do not reduce the account balance when posted, but wait until the future term has started. See Anna Tsoung's summer '05 consulting rpt. for ideas.	Long standing request for Special Handling for Deposits & Prepayments - request calls for "posting" payments and deposits, but without reducing balance until the start of the appropriate future term. Eases the burden of accounting for future payments.	Continuous Service Development	Large	TBD	08/2010	TBD	Pending	Green - On Target, No Risk	Finance-Office of VP-CFO
100	478	B	3-LOCUS Enhancements	Classes with variable credit hours	LOCUS Enhancements: - Modification to registration for variable credit hours	Provide the ability to adjust the default hours in a variable credit hour class. Currently the system defaults to the minimum hours resulting in incorrect enrollments.	Academic & Faculty Support	Medium	TBD	06/2011	TBD	Pending	Green - On Target, No Risk	Registration & Records
101	479	B	3-LOCUS Enhancements	Graduate Repeat Rules	LOCUS Enhancements: - Review Graduate Repeat Rules, GPA Calc CS 9.0 didn't negate this request.	Insure that graduate students earn proper credit and grades for repeated classes by reviewing the repeat rules and implement changes as necessary.	Academic & Faculty Support	Medium	TBD	07/2011	TBD	Pending	Green - On Target, No Risk	Registration & Records
102	481	B	3-LOCUS Enhancements	Thesis and Dissertation Committees in LOCUS	LOCUS Enhancements: - Thesis and Dissertation Committees have titles working great and a place for the director, but committees are kept in a separate database. Can we use the advisors screens to keep records of whole committees and changes?	Incorporate Thesis and Dissertation Committee info in the advisor screens to eliminate the need for a separate database.	Academic & Faculty Support	Medium	TBD	07/2011	TBD	Pending	Green - On Target, No Risk	Registration & Records

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103	1224	B	3-LOCUS Enhancements	FA/payment reversal detail accessible via student self-service	Whenever financial aid or payment reversal is added or removed from a student's account it should be displayed on the account summary This is a constant source of frustration for students and staff when attempting to determine the transactions on an account. Currently a student can not view when an award has been altered. For example if it is determined a grant should be reduced from \$2,000 to \$1,000 only the new amount \$1,000 is reflected and a balance of \$1,000 is created. The only way for the student to find out what happened is by calling the Financial Aid or Bursar Office. The staff view the account summary drill down on Account Details, then Item Details and hopefully find the correct term or terms. A classic example of this issue is Joyce Hwang 00001003832 who had her Fall 2007 Stafford Loan adjusted on 12/29/2010. Hunting down charges from two years ago is time consuming and frustrating for all involved. The adjustments are necessary but need to be clearly reflected to the student.	Self-service Account Summary for students provides an easy to understand account snapshot of current student account - payments, financial aid, and charges. However, the ability to see additional details has been shielded from student. Ideally, easy to understand transaction details - accessible from the summary account - would eliminate questions and confusion on the part of the student.	Student Technology Support	Medium	TBD	07/2011	TBD	Pending	Green - On Target, No Risk	Office of The Bursar
104	1276	B	3-LOCUS Enhancements	Contact log in LOCUS for Bursar staff	We would like a means to document, track and route contacts with students to help facilitate customer service and improve efficiencies. Student account advisors in particular could use this as a means to route phone calls, e-mails and other correspondences to appropriate referrals. This would enable to them to verify if a proper follow-up was made and the student's question addressed.	Contact Log is a Loyola customization of LOCUS for Financial Aid. Other University departments are interested in adapting this type of customization. Appropriate sharing of contact logs between departments is a major design consideration.	Administrative Initiatives	Medium	TBD	11/2011	TBD	Pending	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Office of The Bursar
105	1852	B	3-LOCUS Enhancements	Recent Activity Since Previous Statement	Add a RECENT ACTIVITY SINCE PREVIOUS STATEMENT Tab/or Link/ or Page on the Student e-Bill History page that shows all activity/transactions that have happened since the last bill was generated. This must include any Financial Aid reversals, Payment Reversals and Charge Reversals. Also, add a link on the Make A Payment page, Step 1. Specify Payment Amount that can bring the student directly to this new RECENT ACTIVITY tab/page and back again.	Students, parents and other interested third parties need a clear concise means to tie their last Billed amount to their Current balance. The eBill is repeatedly described as a snap shot in time "just like a credit card statement" in our literature, web-pages and Orientation presentations. We have not yet delivered on that full promise by providing students and parents with a means to review changes made to their balance since the last bill was generated.	Continuous Service Development	Medium	TBD	01/2013	TBD	Pending	Green - On Target, No Risk	Office of The Bursar
106	2269	B	4-Construction Projects	Weather Vanes	Students would like to have the ability to install weather vanes on certain LSC buildings to gather data using either hard wired or wireless capability.	Will enable students the ability to capture weather data to be used over time from various roof tops at LSC.	Continuous Service Development	Small	Q2	12/2014	11/2016	On Hold	Green - On Target, No Risk	Facilities LSC
107	2035	B	5-Security Projects	NAP Process Improvement	The current NAP system is cumbersome and requires an excessive amount of staff time for the verification of valid NAP requests and for the semi-annual expiration/renewal process. The addition of automated controls and a workflow system for electronic verification would reduce staff time and effort.	Improve/streamline the NAP system.	Continuous Service Development	Small	Q2	01/2014	10/2016	In Progress	Green - On Target, No Risk	Information Services
108	2036	B	5-Security Projects	Data Loss/Leakage Protection	Deploy a solution, either host-based or network-based to prevent the transfer of PII from internal university systems to insecure (cloud) systems.	Protect the university from the inadvertent or intentional release of PII	Administrative Initiatives	Small	Q4	03/2014	06/2017	New	Green - On Target, No Risk	Information Services
109	2037	B	5-Security Projects	PII Scanning for MAC	Implementation of the existing Personally Identifiable Information on Apple-based computers managed by the University per the University's PII Policies. This includes the deployment of technologies to scan, identify and remediate PII found on both desktop and laptop based Apple computers running OsX.	Continued reduction of the overall risk to the university regarding the exposure of personally identifiable information (PII).	Administrative Initiatives	Medium	Q4	06/2015	06/2017	New	Green - On Target, No Risk	Information Services
110	1862	B	5-Security Projects	Network Access Control Replacement	Replacement of Bradford for LSC, WTC and HSD. Solution will be validated upon completion of a TAC.	Replacement of Bradford for LSC, WTC and HSD. Solution is likely Interasys but will be validated upon completion of a TAC	Infrastructure	Medium	TBD	06/2015	TBD	New	Green - On Target, No Risk	Info Services: Office of VP

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111	2201	B	8-Advancement	On-line Help Content for AWA	Develop on-line help content for Advancements AWA (Advance Web Application) system. The designated tool for this project is Adobe RoboHelp. This project will be done in phases. First phase planned for early Feb 2015.	The addition of HTML help content will help processing efficiency and accuracy on AWA, by giving people entering data on the system an easy means of accessing how-to documentation.	Administrative Initiatives	Medium	Q3	10/2016	01/2017	On Hold	Green - On Target, No Risk	Development & Donor Services
112	2200	B	8-Advancement	Add DocFinity "Yellow Button" to AWA	As was done with PeopleSoft, add a "yellow button" to AWA that will link AWA to DocFinity for entering gift information on Advance.	Adding the DocFinity "yellow button" will increase the operational efficiency of the gift-entry unit of Advancement.	Administrative Initiatives	Small	Q1	11/2014	08/2016	Pending	Green - On Target, No Risk	Development & Donor Services
113	2413	B	8-Advancement	Grad Merge rewrite	"Grad Merge" The AIS (Advancement IS) team has a consultant rewriting processes ("pl/sql packages"). ITS is going to help convert the business rules discovered by the AIS consultant into WebFOCUS (/data warehouse) processes	Perform a total re-examination of the grad and Rome merge processes to provide more accurate and timely information than is currently being loaded. This will enhance Advancement's ability to solicit this audience. The redesign is necessary to take advantage of updated capabilities in BSR Advance and in the Oracle database software. This will provide increase processing efficiency and provide for more accurate data loads with greater frequency.	Continuous Service Development	Medium	Q2	02/2016	10/2016	On Hold	Green - On Target, No Risk	Development
114	2199	B	8-Advancement	iModules Event Feed	Pull from iModules two types of event files: paid events, and free events. Load the contents of each type to the appropriate table on Advance (one table for the paid, and one for the free events.) Automate the process so that it runs on a set schedule.	The ability to automate the loading of events information from iModules to Advance will increase the operational efficiency in the Advancement Division.	Administrative Initiatives	Small	Q1	11/2014	08/2016	Pending	Red - On Target, Minimal Risk, Minor Concerns, Under Control	Development & Donor Services
115	2412	B	8-Advancement	Phonathon rewrite	The AIS (Advancement IS) team has a consultant rewriting Phonathon processes ("pl/sql packages"). ITS is going to help convert the business rules discovered by the AIS consultant into WebFOCUS (/data warehouse) processes.	High	Continuous Service Development	Medium	Q2	01/2016	10/2016	On Hold	Green - On Target, No Risk	Development
116	2294	B	9-Student Experience/Portal Improvements	Migration of Applications from eDirectory to Active Directory	Migration of all SI&C applications from eDirectory to Active Directory (AD). eDirectory is being phased out as a supported enterprise tool for applications to authenticate users. All SI&C applications will need to authenticate using AD. This project will convert Locus and all existing applications developed by the Web team to AD.	Migration of all SI&C applications from eDirectory to Active Directory. eDirectory is being phased out as a supported enterprise tool for applications to authenticate users. All SI&C applications will need to authenticate using Active Directory.	Administrative Initiatives	XLarge	Q1	05/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
117	2424	B	9-Student Experience/Portal Improvements	Update Data in Orgsync using vendor API	The Office of Student Activities and Greek Organizations (SAGA) uses card swipe data in its Orgsync Application to measure student participation during events. Bar Code info is sent along with student demo data in an file upload once a term, however there is no process to update bar code information if it changes such as when/if a student needs a replacement card or leaves the university. SAGA has requested an automated process to update bar code info when it changes at Loyola.	OrgSync is a hosted repository of Student Activities & Greek Affairs (SAGA) data for University-recognized student organizations. SAGA would like to update this data on a more timely basis and use bar code (ID badge) for participation attendance. This project will enable this expanded use of the applicaton across the LSC/WTC campuses for SAGA.	Continuous Service Development	Small	Q1	05/2016	08/2016	In Progress	Green - On Target, No Risk	Student Activities

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118	2380	B	11-Enterprise Content Management	New DocTypes & Repository for ISP (Institute of Pastoral Studies)	Need identified; backscanning. DocTypes to be scanned are: transfer credit applications and transcripts, program changes, integration projects, administrative forms e.g., leave of absence forms, miscellaneous program documentation.	The team has identified several ways which DocFinity will improve the ISP Dept's ability to complete projects more efficiently: - Documents will be easily searchable and retrievable by ISP Department users, thus reducing the amount of time spent locating and distributing documents. - All pertinent information for a research project will be stored in a single location, this will help to streamline the document retrieval process and allow more efficient sharing of information among ISP Department employees. - The ISP Department has limited administrative resources and no student workers, streamlining their scanning and indexing will reduce the backlog of paperwork that is accumulating in their office.	Continuous Service Development	Small	TBD	03/2016	TBD	New	Green - On Target, No Risk	Institute of Pastoral Studies
119	2390	B	11-Enterprise Content Management	HSD Faculty Administration Files PH 2 - DB Integration	There is a master DB that HSD Faculty Admin uses to access names, unique identifiers, etc. This DB would be married up with the DocFinity DB to reduce errors when entering doctor, student names and will be able to be pulled from the Master into DocFinity.	There is already an existing MasterDB at Maywood which contains the information that will assist with indexing documents in DocFinity. By allowing the Master DB at Maywood to communicate with the DocFinity application there will be less errors when entering information, data entered into a system once, and current information for both systems.	Continuous Service Development	Medium	TBD	06/2016	TBD	New	Green - On Target, No Risk	SSOM Administration
120	2392	B	11-Enterprise Content Management	Finance/AP - Data Integration & Eforms	2/2/16 - Submitted eform for new project. Objectives of the project will be: 1. Include HR into the existing AP Workflow 2. Add single distribution expense reimbursements to the DocFinity/Lawson interface 3. Create and Online Check Requisition Form that would populate data into DocFinity and allow attachments. 4. Import AP ACH Notifications to A/P Checks queue via e-mailed PDF & index files The doc types are existing already and we are looking to modify existing workflows to make them more comprehensive.	There is a risk to the necessary information sharing between AP & HR. Payments could be processed by the wrong department. Adding expense reimbursement to the DocFinity/Lawson interface will reduce the amount of double data entry by the AP staff, thus reducing the possibility of errors. Creating a online check req that would feed into DocFinity is another way in which we could reduce data entry errors and importing the AP ACH notification into the AP Checks queue would ease the amount of time it takes the AP staff to locate these documents.	Continuous Service Development	XLarge	TBD	08/2016	TBD	New	Green - On Target, No Risk	Financial Systems
121	2373	B	11-Enterprise Content Management	Integrating SPA into the HR DocFinity workflows for grant funded PAF's	Integrating SPA into the HR DocFinity workflows for grant funded PAF's	Efficiency gains in approval process.	Continuous Service Development	Medium	Q1	01/2016	08/2016	On Hold	Green - On Target, No Risk	Human Resources:Office of VP
122	1356	B	11-Enterprise Content Management	ECM - Health Law	ECM - Health Law. This project will consists of the tasks and activities associated with the implementation of DocFinity within the Institute for Health Law. They will primarily by archiving old case files (back scanning)and then scan Faculty and Student files.	This project enables Health Law to permanently store and archive old case files, thereby freeing up current storage space. Imaging Student files improves access to files and speeds up the processing. Imaging Faculty files improves the access and security of this information.	Continuous Service Development	Small	TBD	06/2011	TBD	Pending	Green - On Target, No Risk	School of Law:Inst Health Law
123	2280	B	11-Enterprise Content Management	AP Check Req Improvements Phase 2	This project is part of the overall ECM Finance implementation. Specifically, this phase will focus on eForms/Webforms for Departments to submit invoices directly to the AP department so the AP Check Requisitions to be processed. Client would like to review scope/timeline mid-November 2015.	The process for submitting and approving invoices and expenses between various departments and Accounts Payable will be streamlined to allow for departments to submit AP Check Req's electronically through a WebForm for processing. Currently, the process is very manual for department submission and will reduce the processing time, increase tracking and efficiency of documentation sent and authorized for approval.	Continuous Service Development	Medium	TBD	05/2015	TBD	Pending	Green - On Target, No Risk	Finance-Office of VP-CFO

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124	2417	B	11-Enterprise Content Management	HR ECM - ePAF Phase II (I-9 separation)	Existing ePAF paperwork scanned into DocFinity for pre-hire packets includes an I-9. However, after implementation, HR noted that this form must be scanned in as a separate document from the packet for auditing purposes. For this project, the existing documentation and workflow will be modified to create a "temporary I-9" doctype for hiring managers to index with their pre-hire packets (requiring only the UVID as an index field), this doctype will then be re-indexed by HRIS as the existing I-9 doctype as the empl ID will be available once this paperwork is entered in LAWSON.	This project has been requested to alleviate manual work on the part of HRIS to separate doctypes in the event of an audit.	Administrative Initiatives	Small	TBD	07/2016	TBD	Pending	Green - On Target, No Risk	Human Resources:Office of VP
125	2418	B	11-Enterprise Content Management	HR ECM - eForms (Phase I)	HR has identified several forms that would be potential candidates for transition to eForms. HRIS has requested eForms for deductions such as parking, and Halas membership. Danielle Hanson is especially interested in discussing the potential of interfacing form data with Lawson to reduce the amount of manual coding done by HR.	HR has identified several forms that would be potential candidates for transition to eForms. HRIS has requested eForms for deductions such as parking, and Halas membership. Danielle Hanson is especially interested in discussing the potential of interfacing form data with Lawson to reduce the amount of manual coding done by HR.	Continuous Service Development	Medium	TBD	07/2016	TBD	Pending	Green - On Target, No Risk	Human Resources:Office of VP
126	2419	B	11-Enterprise Content Management	HR ECM - Lawson Integration	This would include at a minimum including a yellow button in Lawson which would allow you to click on it and pull up paperwork associated with that specific person.	Adding a 'yellow' button in Lawson would expedite searching for paperwork.	Continuous Service Development	Medium	TBD	10/2016	TBD	Pending	Green - On Target, No Risk	Human Resources:Office of VP
127	2420	B	11-Enterprise Content Management	HR ECM - Benefits Phase 3 (Backscan Active Files)	Phase 2 of benefits took a day-forward approach by scanning in new paperwork submitted to employees active files. This project will undertake the backscanning of employee active files.	Phase 2 of benefits took a day-forward approach by scanning in new paperwork submitted to employee's active files. This project will undertake the backscanning of employee active files.	Continuous Service Development	Medium	TBD	02/2017	TBD	Pending	Green - On Target, No Risk	Human Resources:Office of VP
128	2429	B	11-Enterprise Content Management	Athletics Scan to Folder	This project is to create a process for Athletics to use the MFP's to Scan a document and then send it to their U Drives. This workflow will be created in Autostore with the help of the vendor.	This will create a more streamlined process for Athletics to get files into Docfinity and a secondary system. Currently they have to scan to email the files, move the files to their U drive and then upload to Docfinity. This will allow them to scan directly to their U drivers.	Continuous Service Development	XSmall	Q1	05/2016	07/2016	In Progress	Green - On Target, No Risk	Athletics - General Program
129	2372	B	11-Enterprise Content Management	HR - LUERP Back Scanning	Back scanning for LUERP information currently in various formats	Securing paper documentation to electronic	Continuous Service Development	Small	Q1	12/2015	08/2016	In Progress	Green - On Target, No Risk	Human Resources:Office of VP
130	1874	B	11-Enterprise Content Management	ECM Implementation - AP Phase 2	Accounts Payable would like to add to their existing use of DocFinity by adding doc types, workflows, and integrating with other departments. They are also interested in web forms to improve business processes.	AP would like to continue the improvements in their business processes that they've gained with DocFinity.	Administrative Initiatives	Large	TBD	02/2013	TBD	New	Green - On Target, No Risk	Accounts Payable
131	1876	B	11-Enterprise Content Management	ECM Implementation - SSOM R&R - Phase 2	SSOM R&R would like to add new documents to student files. They are also interested in workflows to streamline their service request processes.	Increasing use of DocFinity would greatly help the efficiency in the SSOM R&R area.	Administrative Initiatives	Medium	TBD	03/2013	TBD	New	Green - On Target, No Risk	Student Affairs - Reg & Rec (
132	1946	B	11-Enterprise Content Management	HR ECM - Workers Classification	This project will be another part of the ECM HR efforts. This project will focus on the document types that pertain to the workers classification at LUC and the main scope of the project will be to design a system that allows these documents to be routed and shared within DocFinity. These documents are transmitted across various departments for approval. The two main departments include: AP and HR.	The main reason the team has incorporated the workers classification project into the ECM HR series is in order to reduce the misplacing of files/documents that are shared and routed across departments for approval. This then creates additional work for the initial department to either: resend the document or they might have to potentially have the person refill the document and submit it. Additionally, when this occurs it prolongs that amount of time a person is waiting for payment.	Continuous Service Development	Large	Q2	04/2013	12/2016	On Hold	Green - On Target, No Risk	Human Resources:Office of VP

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133	1429	B	11-Enterprise Content Management	Electronic check request form	Accounts Payable is in need of a means to collect check request forms for their upcoming ECM DocFinity implementation. The goal of this request is to implement a web form with a similar architecture to the UGrad and Grad applications to replace the current Formata Check Req form which does not meet the business requirements designated by Accounts Payable going forward. The data and electronic attachments gathered by this web form would then be used by the DocFinity imaging system.	Standardizing the submission of Purchase Orders in a digital interface will allow the recording of each check requisition and purchase order at the time it is initiated. This will facilitate tracking the purchase order throughout its processing and will allow the purchase order to be correlated to other documents in DocFinity. This integration of documents will allow for faster processing of purchase orders and reduce the workload of the Account Payable section.	Continuous Service Development	Small	TBD	12/2010	TBD	On Hold	Green - On Target, No Risk	Accounts Payable
134	2092	B	11-Enterprise Content Management	ECM - School of Nursing (Phase 1)	This project will be completed for the School of Nursing. The primary focus will be to provide a central repository for the storage and retrieval of nursing student files.	The team has identified several ways which DocFinity will improve the School of Nursing's ability to advise and assist students more efficiently: - Student documents will be easily searchable and retrievable by the School of Nursing's users, thus reducing the amount of time spent locating and distributing documents. - All pertinent information for a given student will be stored in a single location, this will help to streamline the advising process and allow more efficient sharing of student information among SON employees. - SON has limited administrative resources and no student workers, streamlining their scanning and indexing will reduce the backlog of paperwork that is accumulating in their office.	Continuous Service Development	Large	Q2	04/2014	12/2016	Pending	Green - On Target, No Risk	School of Nursing
135	2281	B	12-Online Applications	Apache Tomcat / Related Jar Upgrade	Our ITS Security team has informed us about few security vulnerabilities present in Apache Tomcat version, we are using. Also, they have highlighted few vulnerabilities in jar files that we use in various applications. Apache Tomcat and Jar files will be upgraded to the latest version. With this upgrade, we will also be upgrading our Java to latest version.	ITS security team has highlighted security vulnerability with our existing Apache Tomcat Version. By upgrading to the latest version, we will be closing all potential security vulnerabilities and will help us in providing a better and safer application without possible security vulnerabilities for our clients.	Infrastructure	Medium	TBD	04/2015	TBD	In Progress	Green - On Target, No Risk	Information Services
136	2008	B	12-Online Applications	Study Abroad web site search, update from database, and evaluations module	1) Create program search tool for www.luc.edu/studyabroad. Search tool should be database driven using existing tables from the OIP Admin Center in LOCUS. 2)Utilize database to create web pages for each program that will dynamically update as information is changed in OIP Admin Center. Database will pull in additional information, to be provided, regarding program costs, GPA requirements, general information, and terms available. 3)Create module for website to pull information from student program evaluations/ratings. Note: Requested completion date for the search tool and database driven web pages is 8/31/14. Completion date for Evaluations module is in PSS 2007.	Study Abroad web site (www.luc.edu/studyabroad) is the entry point for most students considering a study abroad experience. OIP has proposed various integration points between this site and the LOCUS OIP Center developed to process applicants for any of the OIP programs. The goal is enhancing information for the student (and their parents) who is interested in studying abroad while at Loyola. It will also serve the interests of visiting students to JFRC, Beijing and Viet Nam centers.	Student Technology Support	Large	Q3	12/2017	03/2018	New	Green - On Target, No Risk	International Programs & Serv
137	1831	B	14-DW/BI Projects	KPI Requirements Gathering	To understand the data needed to populate the Data Warehouse to support the Key Undergraduate Performance Indicators supplied by the Office of Institutional Research. Then populate the DW with the data and build BI tools to provide appropriate users KPIs relevant to their work.	To understand the data needed to populate the Data Warehouse to support the Key Undergraduate Performance Indicators supplied by the Office of Institutional Research. Then populate the DW with the data and build BI tools to provide appropriate users KPIs relevant to their work.	Administrative Initiatives	Medium	TBD	10/2012	TBD	On Hold	Green - On Target, No Risk	Information Services

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138	2045	B	15-Loyola Mobile Projects	Implement additional Locus functionality in HighPoint Mobile	Implement additional Locus functionality in HighPoint Mobile	The initial rollout of the HighPoint Mobile application which provides mobile functionality of Student Data included a sub set of the delivered capabilities. This project is to meet with the functional areas such as Reg&Recs, Financial Aid, Student Finance and Student Development to assess the additional capabilities for consideration in their respective areas for implementation.	Continuous Service Development	Small	TBD	09/2014	TBD	In Progress	Green - On Target, No Risk	Information Services
139	1757	B	16-LUHS/LUC/HSD Technology Program	HSD: Phone System Unbundling Strategy	Begin to identify alternatives, including costs, pros/cons, for phone system support for HSD in Maywood	As part of the LUHS/LUC/HSD shared services unbundling, this evaluation will identify options, costs and long term phone system support for HSD in Maywood.	Infrastructure	Medium	TBD	09/2012	TBD	Pending	Green - On Target, No Risk	Information Systems and Op Mg
140	2165	B	16-LUHS/LUC/HSD Technology Program	IDM Rearchitecture (LUC, HSD and LUHS)	Re-architect the process of synchronizing IDs between the LUC, HSD and LUHS organizations (Identify Management) in order to streamline the process, allow organization to access resources across organization and decrease errors and the amount of manual effort required to support the current synchronization process. The re-architecture process is highly dependent on the LUC IDM strategy together with key initiatives driven by Trinity for migration away from the 147.126 IP addressing to 10.x addressing, migration to the Trinity ERP (Lawson system for LUHS) and long term strategies and plans for Trinity IDM relative to LUHS.	The current method of synchronization of IDs across LUHS, LUC and HSD is complex and error prone. Faculty and staff in these organizations need to access resources across organizations. Additionally a number of pending projects across LUC, LUHS and Trinity will impact the ability to continue with the current method of synchronization UVIDs and passwords.	Infrastructure	Large	TBD	10/2014	TBD	Pending	Green - On Target, Minimal Risk, Minor Concerns, Under Control	Information Systems and Op Mg
141	2221	B	19-Lawson/Kronos	Lawson Pre-Production Environment	Create a prod-like environment for Lawson separate from the current dev and production environments. The environment would primarily be used for staging changes before they are moved to production and for user testing. It will also help to segregate development and user testing activities.	" The new environment would help segregate development activities from user testing activities so they do not interfere with one another " The pre-production environment would be a model of production and therefore, any unexpected system behavior and testing results will be accurate and can be addressed sooner " The change management process will be enhanced since who has access to the development and pre-production databases can be controlled	Administrative Initiatives	Small	Q1	03/2015	09/2016	Pending	Green - On Target, No Risk	Information Services
142	2285	B	19-Lawson/Kronos	Interface Accounts Payable info from Alma to Lawson	Create an interface from Alma to Lawson of Accounts Payable information.	Process improvement - Integration of AP information from the new library system Alma to Lawson	Administrative Initiatives	Medium	TBD	01/2016	TBD	Pending	Green - On Target, No Risk	Accounts Payable
143	2435	B	19-Lawson/Kronos	HR pension benefit interface	Modify pension benefits interface file per the new file layout requirements and automate transmission to new pension administrator, Willis Towers Watson	Require changes to pension benefits interface as per the new vendor's requirements	Administrative Initiatives	Small	TBD	06/2016	TBD	New	Green - On Target, No Risk	Human Resources:Retirement
144	2347	B		T4 SiteManager 8.0 Upgrade	Upgrade T4 SiteManager from version 7.4 to version 8.0.	The T4 SiteManager Upgrade project will allow web content developers to use the latest, improved version of the Terminal Four (T4) content management system. This has wide-ranging impact for all departments creating and updating pages on our main university web site.	Infrastructure	Large	Q1	10/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
145	2217	B		U-Pass - Summer program	The U-Pass program (sponsored by the Division of Student Development) is currently considering the possibility of rolling out a summer U-Pass program for Summer 2015. This would require the developments of new reports that would allow us to capture students that enroll for summer classes. We are currently focusing this program on Undergrad students, who are enrolled in any amount of credit hours for summer sessions: 6 week 1, 6 week 2, 8 week 1, 12 week, 10 week (SCPS), and 12 week ESL (if different from normal 12 week sessions). We would exclude on-line students that are solely taking on-line courses (if possible).	U-Pass is a popular student program offered by the CTA. Currently, Summer U-Pass is not offered (except for students in Quinlan Graduate School of Management). Student Development would like to offer U-Pass for on-campus summer students, beginning with Undergraduates enrolled in Summer, 2015. Note: Delayed to Summer, 2016 after a Dean's review.	Administrative Initiatives	Medium	Q1	01/2015	07/2016	In Progress	Green - On Target, No Risk	Student Development - Office

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146	2339	B		Upgrade Maxxess system	A software upgrade is needed for the Maxxess system.	An upgrade to Maxxess is needed to ensure the system is providing the latest available functionality.	Infrastructure	Small	Q1	12/2015	08/2016	In Progress	Green - On Target, No Risk	Campus Safety LSC
147	2272	B		Opsview replacement	Installation of the HP IMC network management software. This will replace the current Opsview for NIS as the monitoring system for switches, routers, firewalls, etc.	The software will enable NIS to monitor, be alerted to outages and gather statistics from our devices throughout the NIS infrastructure.	Infrastructure	Medium	Q1	07/2015	08/2016	In Progress	Green - On Target, No Risk	Information Systems and Op Mg
148	2391	B		Migrate SQL Server 2012/2014	Migrate SQL Server 2012/2014 on our SQL Server Enterprise machine. Install 2012 and 2014 versions of SQL Server and Migrate databases on older versions to the newer versions.	Migrate SQL Server 2012/2014 on our SQL Server Enterprise machine. Install 2012 and 2014 versions of SQL Server and Migrate databases on older versions to the newer versions.	Administrative Initiatives	Large	Q1	02/2016	08/2016	In Progress	Green - On Target, No Risk	Information Services
149	2286	B		Implement a Scholarship Management Solution	Research industry to find a scholarship management solution for the university. The tool will be used by students to apply for scholarships. Also used by Financial Aid office in awarding scholarships and by the Advancement office to collect information for use in stewarding scholarship donors and reporting on the use of scholarship gifts. An example of such an application is called AcademicWorks from the vendor by the same name. Significant funds budgeted for scholarships go unspent each year, are awarded inconsistently, or are awarded to unqualified students, and still others are awarded each year but it remains difficult for Donor Relations to glean information about the recipients that is needed for stewardship for our donors.	Significant funds budgeted for scholarships go unspent each year, are awarded inconsistently, or are awarded to unqualified students, and still others are awarded each year but it remains difficult for Donor Relations to glean information about the recipients that is needed for stewardship for our donors. This project will research industry to find a scholarship management solution for the university. The tool will be used by students to apply for scholarships. Also used by Financial Aid office in awarding scholarships and by the Advancement office to collect information for use in stewarding scholarship donors and reporting on the use of scholarship gifts.	Continuous Service Development	Small	TBD	11/2015	TBD	In Progress	Green - On Target, No Risk	Development:Dev & Donor Svces
150	2375	B		Academic Spaces Room Condition application	Provide an application for Reg & Rec to track room conditions and inventories of academic spaces using mobile devices. Determine if application could also be used by ITSS Classroom Technology Support department for technology hardware in classrooms. Investigate possible interfaces with R25 for this information. Application requirements may include the ability to report problems to Facilities.	This application will allow Reg & Rec to track room conditions and inventories of academic spaces using mobile devices. It will decrease the amount of time needed to check for and resolve problems, greatly reduce the need to use spreadsheets, and will allow for easier reporting of issues.	Academic & Faculty Support	Medium	TBD	01/2016	TBD	In Progress	Green - On Target, No Risk	Registration & Records
151	1736	B		Embedding of web page analytics (ie Google) in LUC pages	Creation of systematic approach to embedding Google Analytics (GA) code in ALL Loyola University webpages.	The scope of the project is the development of procedures and/or systems that ensure that all Loyola University Web pages (LOCUS not included) have Google Analytics code embedded and that the maintenance of the code is simple and consistent. Currently, the use of Google Analytics code is ad-hoc and each page has the code embedded individually.	Administrative Initiatives	Medium	TBD	05/2012	TBD	New	Green - On Target, No Risk	Enrollment Management
152	1866	B		Online Personnel Action Form (PAF)s for Staff	Create an online form for submitting and processing PAFs for Staff. SSR is pending.	Providing an online form for PAFs for staff employees will improve the speed and accuracy of processing personnel changes for Human Resources and the hiring departments.	Administrative Initiatives	Medium	TBD	01/2013	TBD	New	Green - On Target, No Risk	Human Resources:Compensation
153	2215	B		Messaging Application Modification for HSD Employees	Modification request to the Messaging application to include a parameter selection for campus and the ability to import an email list into the application.	This modification will allow a parameter selection for campus and the ability to import an email list into the application.	Administrative Initiatives	Medium	TBD	01/2015	TBD	New	Green - On Target, No Risk	HSD Finance

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154	2242	B		Create a web based course search capability outside of LOCUS	Registration and Records would like to partner with the UMC T4 team to develop a web based course search independent of LOCUS (but populated by LOCUS data). This web-based search is intended for external audiences and prospective students to assist in decision making re: suitability of a particular class. This will make it easier for high school/college counselors and prospective students to review descriptions, see expanded learning outcome descriptions, student testimonials, (selected) faculty bios/statements ie. (!I Love teaching this class&). Using the courses from a small school as a pilot, (Arrupe) we would like to explore T4 function that would allow us to say more about a course than what is currently available in LOCUS including expanded descriptions. We have met with John Dreves on T4 functions and feel the merger of data to T4 capabilities would be beneficial	Web-based class search intended for external audiences and prospective students to assist in decision making re: suitability of a particular class. Make it easier for high school/college counselors and prospective students to review course descriptions, expanded learning outcome descriptions, student testimonials and (selected) faculty bios/statements ie. (!I Love teaching this class&or whatever).	Administrative Initiatives	Medium	TBD	04/2015	TBD	New	Green - On Target, No Risk	Registration & Records
155	2406	B		Room Condition application for technology equipment	Phase II of PSS 2375 Academic Spaces Room Condition application. Phase II will provide an application that can be used by ITS to inventory and track technology hardware in classrooms or other areas as needed.	This application will decrease the amount of time needed to check for and resolve problems with electronic equipment in academic spaces, greatly reduce the tracking done on paper, and will allow for easier reporting of issues and resolution times.	Continuous Service Development	Medium	TBD	03/2016	TBD	New	Green - On Target, No Risk	Information Services
156	1338	B		Automation of the budget transfer process	Develop an application to automate the budget transfer process and establish a chain of approval related to the reclassification of budgeted funds within the University.	Automate the budget transfer process, which will eliminate the need for paper forms, and provide improved audit trail and history.	Administrative Initiatives	Medium	TBD	09/2010	TBD	On Hold	Green - On Target, No Risk	Financial Planning
157	1425	B		Training and Development of Point and Click Reports	This is a request for designated assistance from ITS to develop templates for reports from Point and Click. In spite of the repeated training on report development from the vendor the department remains unable to consistently generate meaningful reports when needed. Project deliverables include: Develop set of template reports with lists of variables that can be interchanged.(January 2011) Train super users on developing reports. (January 2011)	Point N Click Electronic Medical Records (EMR) system is a complex system used by the Wellness Center with primary remote support from the vendor. Developing user defined reports is a capability not yet developed at Loyola. Client is requesting more direct ITS support to develop reporting templates using the vendor software.	Continuous Service Development	Small	TBD	09/2011	TBD	On Hold	Light - On Target, Minimal Risk, Minor Concerns, Under Control	Wellness Center
158	1431	B		Redesign of NAP (Non-Affiliated Persons) Request System	NAP usage has grown beyond initial system design. More robust functionality needed to manage volume of requests, enhance user interface, improve re-enrollment process, and improve interface with LUWARE/IDM3 and LOCUS. Will require assistance from Web Development team and Database/BI team.	Provisioning of Universal ID's (UVIDs) for students, faculty and staff is triggered by appropriate business events as recorded in Lawson Human Resources and/or LOCUS Student Information System. Provisioning for contractors, consultants, vendor support, visiting scholars and many other categories of University guests and support is administered via an inhouse developed system known as Non-Affiliated Persons (NAP). The NAP system has grown in use and certain aspects are difficult to manage with current functionality. Some goals for this re-design include: - Enhanced user interface - Improved re-enrollment process - De-centralized administration - ITS resources granted appropriate for user group - Improved integration with LUWARE/IDM3 and LOCUS	Administrative Initiatives	Medium	TBD	10/2010	TBD	On Hold	Light - On Target, Minimal Risk, Minor Concerns, Under Control	Info Services: Office of VP
159	1779	B		FA Self-Serve document upload - Special Circumstances Appeal	Develop a portal for online document submission. Allow students and parents to have guidance through the process online with required fields. Start with Special Circumstance appeals and allow for uploading Tax information, W-2s, other supporting documents. By having a guided portal we will reap countless benefits including, no intake necessary, eliminate need for follow-up, eliminate usage of paper, instantly available for review.	Financial Aid Appeal for Special Circumstances is a complex, manual, paper-intensive process initiated by student. A self-service guided page (or wizard) which includes the ability to upload scanned documents would increase service to students and families appealing their financial aid award due to special circumstances. A generic solution which links this ability to Docfinity could be applicable in other areas of the University.	Administrative Initiatives	Large	TBD	TBD	TBD	On Hold	Green - On Target, No Risk	Financial Assistance

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160	2306	B		Include all SSOM and health sciences faculty in the LWD online directory	Include all SSOM and health sciences faculty in the LWD online directory. Currently, only those faculty whose primary positions are in HSD are included. The source of truth for the data needs to be identified. How the process works for user updates and ongoing refreshes must be documented and communicated. ISAC is okay with adding all HSD teaching faculty to LWD. Note, Ron Price will assist with identifying the right individuals to work with on the HSD side. SSR is pending, as is confirming who the requestor and sponsor. C. Heckel: At annual LWD meeting on 10/6/15, the LWD committee, including Martha, agreed to hold off on this request until the medical center completed their migration from Lawson.	Including all SSOM and health sciences faculty in the LWD online directory is needed so students in those programs can search for all of their faculty in the same website.	Administrative Initiatives	Medium	TBD	08/2015	TBD	On Hold	Green - On Target, No Risk	Administration HSD
161	700	B		Directly update LOCUS and Blackboard with Rambler Bucks requests	Enhancements to the Rambler Bucks charge authorization system. Currently, requests are collected on the web form and then entered manually in PeopleSoft and Blackboard. The new functionality requested would provided automated processes. Primary request is to post amount of Rambler Bucks requested by student to their account in PeopleSoft. Secondary request is to load Rambler Bucks amount into the Blackboard Transaction system. Requested delivery date - December 15, 2007	Reduce the need for Bursar staff to manually post amounts to the students account in PeopleSoft and CBORD	Administrative Initiatives	Small	TBD	01/2009	TBD	Pending	Green - On Target, No Risk	Campus Card Office
162	963	B		Website for Council of Regents similar to BOT site	Create a website for the Council of Regents that is very similar to the BOT website.	Create a website for the Council of Regents that is very similar to the BOT website.	Continuous Service Development	Small	TBD	10/2010	TBD	Pending	Green - On Target, No Risk	Office of The President
163	1957	C	3-LOCUS Enhancements	Investigate Locus to Outlook interface for schedules	This project is to capture the work to investigate the possibility of creating an interface from Locus to Outlook such that student and faculty could easily import their schedules from Locus into Outlook.	Outlook integrates well with phones and other mobile devices. It will be a benefit for students to easily import their schedules from Locus into Outlook. If a student has chosen to link their phone with Outlook then they will have their class schedule readily available at their fingertips.	Continuous Service Development	Medium	TBD	05/2013	TBD	On Hold	Green - On Target, No Risk	Information Services
164	1728	C	3-LOCUS Enhancements	Peoplesoft Test Framework	Develop procedures and standards for using the Peoplesoft Test Framework and other tools for automating the testing of LOCUS processes.	The PeopleSoft Test Framework offers the potential for automating many of the procedures now done to test Peoplesoft code. If this product does what it is advertised to do, it will ease the burden of testing that is needed for each Campus Solutions bundle update. With proper procedures in place it will also standardize the testing so it can be accomplished consistently from one bundle to another.	Continuous Service Development	Small	Q2	02/2012	12/2016	In Progress	Green - On Target, No Risk	Information Services
165	1316	C	3-LOCUS Enhancements	LOCUS - SF customization - Item Type Summary by Term	Item Type Summary by Term - The debits and credits for the same Item type for each term make this screen had to read when one is only interested in a Summary the term's activity. We modified the Account Summary page to show the SF_ACCT_TERM view to make things clearer to students, but occasionally it is useful to see term specific Charges and Financial Aid in a Summary Form by Item Type using the ITEM_TERM.	Students and parents have access to a modified Account Summary page to show a convenient easy-to-read summary of charges, financial aid and payment. This new development would provide greater detail to students and parents while maintaining the easy-to-read standard.	Student Technology Support	Medium	TBD	06/2010	TBD	New	Green - On Target, No Risk	Office of The Bursar

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166	1816	C	3-LOCUS Enhancements	Class Enrollment Totals - Out-of-Synch	Class Table in Campus Solutions contains a Total Enrollment (ENRL_TOT) field to capture current enrollment. Occasionally, a discrepancy between this field and detail enrollments (STDNT_ENRL) is found. Another school (UMass) has shared their code for finding and updating out-of-synch class sections. This project will make this code production ready for Loyola. In addition, adding audit records on key tables (CLASS_TBL, CLASS_INSTR, etc) would provide useful tools to debug out-of-synch conditions. The technical work to create these audit records will be part of this project, also.	Class Table - Enrollment Total - is occasionally out-of-balance with actual enrollments. Tracking the cause of this out-of-balance has been a long-standing issue with Oracle. Workaround batch SQR will update on a daily basis, if necessary. This impacts a very small percentage of classes.	Continuous Service Development	Medium	Q4	08/2012	05/2017	On Hold	Green - On Target, No Risk	Information Services
167	1385	C	3-LOCUS Enhancements	Drop to Zero Hours	Design and implement an automatic process that will detect a 'WITHDRAWAL' of all classes for students against many and varied scenarios. This process should also provide an alerting mechanism to provide all interested parties with notification of students who have dropped to zero hours worth of enrollment.	Notification to various administrative offices for students who drop classes will improve services to students.	Student Technology Support	Small	Q2	08/2010	12/2020	On Hold	Green - On Target, No Risk	Registration & Records
168	1308	C	3-LOCUS Enhancements	Interim Grade/Comment Function in LOCUS	Provide a template for faculty to enter anticipated grades or make comments on student performance in a way that is efficient for the faculty member and that provides contact and follow-up with/for the student.	Provide a template for faculty to enter anticipated grades or make comments on student performance in a way that is efficient for the faculty member and that provides contact and follow-up with/for the student. This capability will be available to faculty throughout the entire term.	Continuous Service Development	Large	TBD	TBD	TBD	On Hold	Green - On Target, No Risk	Registration & Records
169	2166	C	3-LOCUS Enhancements	iPlan eBill - expand fields	Here are the tables used by iPlan eBilling. Here are the columns that are defined as 7.2, which max out at 99,999.99. Also noted those (***) that are most at risk of maxing out, as they hold the total plan amount. PS_LUSF908EBILLHDR - TOTAL_AMOUNT_DUE PS_LUSF908EBILLSUM - BUDGET_ITEM_TOTAL (holds total plan amount ! max value is now just over 56,000) - *** PS_LUSF908EBILLSCH - AMOUNT_DUE, AMOUNT_PAID PS_LUSF908EBILLSCT - AMOUNT_DUE (holds total plan amount ! max value is now just over 56,000), AMOUNT_PAID - *** PS_LUSF908EBILLSTB - TOTAL_AMOUNT_DUE column	A restriction exists on the payment amount field, which could impact students who choose to pre-pay their tuition. This was an immediate issue with eBill, but we are changing the iPlan eBill process as well as a precautionary measure, though we are less at risk for it happening there.	Administrative Initiatives	Small	Q2	01/2015	10/2016	Pending	Green - On Target, No Risk	Office of The Bursar
170	640	C	3-LOCUS Enhancements	Room Request history report	LOCUS Enhancements: - Requested Rooms report over time by department and related reporting.	Create report for history of academic spaces requesting room capacity, enrollment limit, and actual enrollment. To be used to review requests for room sizes and improve utilization of class rooms.	Administrative Initiatives	Medium	TBD	05/2007	TBD	Pending	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Provost's Office
171	2061	C	3-LOCUS Enhancements	LOCUS Profile process for Students	LOCUS Profile process for Students re-processes all continuing students once per term. This update does not cause any problem for most students, but uses resources unnecessarily to update LOCUS profiles. However, for students who are also staff members with LOCUS access, it causes a loss of some access rights - Process Monitor for batch jobs, special access to SSN/DOB - via the Primary Permissions which are overlaid during the update.	LOCUS profiles for students are an automated process triggered by admission, deposit and term activation. Once per term, student profiles are updated unnecessarily. This overwrites some access rights for those students who are full-time staff members with LOCUS access. The goal of this project is to correct this unnecessary update without impacting the process negatively.	Administrative Initiatives	Small	TBD	02/2014	TBD	Pending	Green - On Target, No Risk	Information Services
172	2065	C	4-Construction Projects	Upgrade the Fine Arts Mac Labs with Wide Screen Projection	Coordinate the installation of new wide screen projectors and screens in Mundelein Center 703 and 706.	This project benefits the DFPA by improving the projected image quality for classes held in the two Mac labs.	Academic & Faculty Support	Small	TBD	11/2013	TBD	In Progress	Green - On Target, No Risk	Fine and Performing Arts
173	2074	C	4-Construction Projects	Upgrade Corboy Law Center 206 for Video Conferencing	Coordinate the upgrade of CLC 206 for LifeSize video conferencing. This would allow Faculty Council to hold regular meetings between WTC and HSC.	This project benefits the university by providing Faculty Council with a large video conferencing space at WTC so they can connect with HSD.	Academic & Faculty Support	Small	TBD	02/2014	TBD	In Progress	Green - On Target, No Risk	Information Services

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174	1128	C	4-Construction Projects	Telcom Closet Research	Initiative to gather information about all telecom closets. Information is to include things like type of cabling, ventilation, lighting, power, shared occupancy, etc. The inventory will include photos of the closets.	Assessment of telecommunication infrastructure closets across Lake Shore and Water Tower to determine budget requirements for environmental upgrades.	Infrastructure	Medium	Q1	09/2009	08/2016	In Progress	Green - On Target, No Risk	Information Services
175	1528	C	4-Construction Projects	Refresh Projectors in Dumbach Hall 230 and 231	Replace five-year old projectors and update coding for Crestron control system.	This project benefits the university by upgrading the projection system in two Dumbach Hall general purpose classrooms.	Academic & Faculty Support	Small	TBD	02/2011	TBD	In Progress	Green - On Target, No Risk	Registration & Records
176	1635	C	4-Construction Projects	Provide Technology for Lewis Towers 7th Floor Conference Room	Coordinate the development and installation of technology for the new Finance and General Counsel conference room.	This project benefits the university by providing Finance and General Counsel with an updated conference room to hold meetings.	Administrative Initiatives	Large	TBD	08/2011	TBD	In Progress	Green - On Target, No Risk	Facilities-Office of VP
177	1655	C	4-Construction Projects	Refresh Classroom Projectors in CLC, MH, CC, and LSB	Replace degrading projectors and update Crestron coding in CLC 901; MH 324, 330, 340; CC 210; and LSB 202, 203.	This project benefits the university by upgrading the projection system in nine general purpose classrooms.	Academic & Faculty Support	Small	TBD	10/2011	TBD	In Progress	Green - On Target, No Risk	Registration & Records
178	1660	C	4-Construction Projects	Refresh Projector in Beane Hall MPR	Replace degrading projector and update Crestron coding in LT Beane Hall.	This project benefits the university by upgrading the projection system in a highly visible multi-purpose space.	Academic & Faculty Support	Small	TBD	10/2011	TBD	In Progress	Green - On Target, No Risk	Registration & Records
179	1773	C	4-Construction Projects	Move Coffey 116 to Coffey 228	Arrange for the electronic classroom equipment to be moved from Coffey 116 to Coffey 228 and rebuilt as a conference room.	This project benefits the university by providing the Psychology Department with a larger electronic conference room in Coffey Hall.	Academic & Faculty Support	Small	TBD	04/2012	TBD	In Progress	Green - On Target, No Risk	Facilities LSC
180	1774	C	4-Construction Projects	Refresh Technology in Flanner Hall Auditorium	Coordinate the replacement and installation of a new presentation package in FH Auditorium. A new, temporary projector has been installed in the classroom until capital funds for a complete upgrade are secured.	This project benefits the university by upgrading a large venue classroom with a new presentation system.	Academic & Faculty Support	Small	TBD	05/2012	TBD	In Progress	Green - On Target, No Risk	Registration & Records
181	1777	C	4-Construction Projects	Provide Technology for Lewis Towers 920	Coordinate the installation of an LCD monitor in the Criminal Justice conference room, LT 920.	This project benefits the university by providing Criminal Justice with an electronic conference room to conduct meetings and small classes.	Academic & Faculty Support	XSmall	TBD	03/2012	TBD	In Progress	Green - On Target, No Risk	Criminal Justice
182	1778	C	4-Construction Projects	Install Digital Signage in Messina Hall	Coordinate the installation of a new digital signage location in Messina Hall.	This project benefits the university by providing students and staff with additional access to Loyola information.	Academic & Faculty Support	XSmall	TBD	02/2012	TBD	In Progress	Green - On Target, No Risk	Facilities LSC
183	1832	C	4-Construction Projects	Upgrade Cuneo Hall 410 with Permanent Web Conferencing Solution	Coordinate the purchase of new equipment and infrastructure upgrades to permanently configure the room to host web conferencing sessions.	This project benefits the Provost's Office by providing the Faculty Center for Ignatian Pedagogy with a space properly equipped to host web conferences.	Academic & Faculty Support	Small	TBD	09/2012	TBD	In Progress	Green - On Target, No Risk	Provost's Office
184	1894	C	5-Security Projects	Stone River (Tracker System)	Update 5/16- Turnover in client area as delayed project.	This will provide additional security of data on databases, tapes and drives. Also it provide new functionality to encrypt the data that travels through the network.	Continuous Service Development	Small	TBD	02/2013	TBD	On Hold	Green - On Target, No Risk	Finance-Office of VP-CFO
185	2426	C	6-Housing / Scheduling Projects	Laundry Proposal Review	Evaluation and selection of a laundry vendor for residence halls at LSC and WTC campus. The process includes an RFP to the current vendor, ASI, along with three other vendors. The laundry vendor is responsible for the installation and maintenance of washing machines and dryers in 35 laundry rooms. New CBORD laundry readers will be installed and configured during this upgrade.	This laundry replacement and upgrade will provide students with either an upgrade or replacement of laundry machines and the Campus Card equipment.	Student Technology Support	Small	Q1	04/2016	08/2016	In Progress	Green - On Target, No Risk	Residence Life
186	1116	C	9-Student Experience/Portal Improvements	Cell Phone Coverage	Cell phone coverage. Investigate the opportunity of improving on cell phone coverage within 5 buildings at the LSC: Santa Clara, IC, Sullivan Center, Mertz, and SLLC.	Currently cell phone coverage along the lake front is poor. Several avenues have been explored to improve service, such as increased number of cell sites, improved line of site to cell towers and implementing a distributed antenna system (DAS).	Continuous Service Development	Medium	Q2	09/2008	12/2016	In Progress	Green - On Target, No Risk	Information Services

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187	2381	C	11-Enterprise Content Management	School of Law ECM Implementation	Target start May 2016. Small number of doc types. Set them up with retrieval access to Reg&Rec doc types first. We will have to see when they would like an implementation of new doc types.	The team has identified several ways which DocFinity will improve the School of Law's ability to complete projects more efficiently: - Documents will be easily searchable and retrievable by School of Law Department users, thus reducing the amount of time spent locating and distributing documents. - All pertinent information for a research project will be stored in a single location, this will help to streamline the document retrieval process and allow more efficient sharing of information among School of Law Department employees. - The School of Law Department has limited administrative resources and no student workers, streamlining their scanning and indexing will reduce the backlog of paperwork that is accumulating in their office.	Continuous Service Development	Small	TBD	05/2016	TBD	New	Green - On Target, No Risk	School of Law:Reg & Records
188	2249	C	11-Enterprise Content Management	ECM - BES Professional Development	This project will be completed for the Business & Enterprise Services (BES) division of ITS. The primary focus will be to implement a solution that will help automate the process through which BES employees submit proposals and requests for training and other professional development activities. Requested improvements to their existing process include the use of eForms and workflow capability for review/approvals, versioning and a means to capture comments, and a central repository for current submissions.	Proposals and requests for professional development are currently submitted by BES staff as email messages to their managers and necessary approvals are communicated through meetings. Limited information about proposals and requests for training are currently entered in a central spreadsheet. Under the current process, there is no ability to ensure that all required supplemental documentation has been included or that necessary approvals have been obtained. DocFinity will streamline the submissions process by improving the search-ability, quality and completeness of the information being submitted through the use of eForms and by providing a workflow for the collaboration and review/approval process.	Administrative Initiatives	Medium	Q1	02/2015	07/2016	In Progress	Green - On Target, No Risk	Information Services
189	1357	C	11-Enterprise Content Management	ECM - Conference Services	ECM - Conference Services. This project will consist of the tasks and activities that support the DocFinity implementation for Conference Services	This project supports the efforts to enable Conference Services to provide easy access to information across multiple campus and to reduce the need to share paper documents.	Continuous Service Development	Small	TBD	07/2010	TBD	On Hold	Green - On Target, No Risk	Conference Services
190	1458	C	11-Enterprise Content Management	ECM - Advancement Phase II	ECM - This project will capture the tasks and activities associated with the implementation of additional ECM functionality within Advancement.	Advancement has a need to image paper doc and automate current process to improve operational efficiencies.	Continuous Service Development	Medium	TBD	08/2010	TBD	On Hold	Green - On Target, No Risk	Development & Donor Services
191	1667	C	11-Enterprise Content Management	ECM AP: Ricoh Pilot	ECM AP This project will analyze and assist with implementing a small Ricoh pilot for capturing procard documentation from the ITS departmental scanner/copier and saving the files to a shared drive - for importing into DocFinity. The scope of this pilot is limited to ITS procard documentation, the ITS scanner/copier, and AP processing the documentation.	This project will analyze and assist with implementing a small Ricoh pilot for capturing procard documentation from the ITS departmental scanner/copier and saving the files to a shared drive -- for importing into DocFinity. The scope of this pilot is limited to ITS procard documentation, the ITS scanner/copier, and AP processing the documentation.	Continuous Service Development	Small	TBD	11/2011	TBD	On Hold	Green - On Target, No Risk	Accounts Payable
192	1196	C	11-Enterprise Content Management	ECM - Wellness Center Implementation	ECM - Wellness Center Implementation	Wellness Center has expressed a need to implement imaging for their business processes. The analysis and ECM implementation activities for DocFinity will be captured and tracked under this PSS #.	Continuous Service Development	Medium	TBD	06/2011	TBD	Pending	Green - On Target, No Risk	Wellness Center
193	1759	C	16-LUHS/LUC/HSD Technology Program	Evaluation of single badging for HSD/LUC	Evaluation of an individual having a single badge issued from either card office (Maywood or LUC)and have it work on either campus.	This is for an evaluation to assess the possibility and benefits of being able to share badge information between Maywood and LSC to enable an individual to carry one badge.	Administrative Initiatives	Small	TBD	09/2012	TBD	On Hold	Green - On Target, No Risk	Provost HSD
194	1541	C		iPlan - Improve creation of manual plans	Current process for creating a manual Payment Plan is cumbersome. Requesting modifications to allow more straightforward methods for Payment Plan Administrators to create a manual plan for students, avoiding communications with students which are not accurate or are confusing.	Current process for creating a manual Payment Plan is cumbersome. Requesting modifications to allow more straightforward methods for Payment Plan Administrators to create a manual plan for students, avoiding communications with students which are not accurate or are confusing.	Continuous Service Development	Medium	TBD	05/2011	TBD	New	Green - On Target, No Risk	Office of The Bursar

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195	2187	C		Self Service Employee Payroll Deductions For Donations to LUC	<p>Advancement leadership has requested that the processing of employee payroll deductions for donations have more automation to it and provide the ability for a self-service to employees to sign up for a payroll deduction donation, review what their current deduction is and to modify or stop their deduction.</p> <p>Project deliverables:</p> <ol style="list-style-type: none"> 1.Database that will collect the input data and authenticates the employee. 2.Feed from this database to Lawson to automatically upload the deductions into Lawson. 3.Inquiry view into the database to see what the current deduction is. 4.Ability for an employee to stop or change a current deduction. 5.Notification to Advancement of employee termination when deduction has been established. 6.File generated to Advancement of new deductions and modifications made to current deductions. 	Automating the process of submitting and processing employee requests for payroll deductions will ensure deductions will start as soon as possible.	Administrative Initiatives	Small	TBD	12/2014	TBD	New	Green - On Target, No Risk	Development
196	994	C		Website for Midwest Modern Language Association	<p>The Midwest Modern Language Association (M/MLA) at Loyola University Chicago has over 1,000 members, conducts an annual conference, publishes a bi-annual journal and provides a fellowship to PhD students. The M/MLA currently uses a Microsoft Access database to store its membership and conference registration information and excel spreadsheets to store information about its article submissions and fellowship recipients. The M/MLA is requesting that a new web-based application be created to track and produce reports about its membership, conference registrations, article submissions and fellowship recipients. This new web-based application would include a front-end for data entry, an Oracle database schema that would provide a repository for the data, and the use of WebFocus to generate reports.</p>	Provide a robust web-based application for the Midwest Modern Language Association to use for storing membership and conference registration information. This would streamline their business processes and ease of use for users to submit data.	Continuous Service Development	Medium	TBD	07/2009	TBD	On Hold	Green - On Target, No Risk	Modern Languages
197	1671	C		Plan of Record Automation and PSS Data Enhancements	<p>The purpose of this project is to help automate and visualize the current Plan of Record process, as well as build upon and aggregate the current PSS data- as well as store historical snapshots of PSS data. This project will remove the manual time consuming processes and automate them as much as possible into a data environment that is architected to be scalable, auditable, and historical. This project will also automate allow the POR to migrate from excel, onto web focus.</p> <p>Requirements:</p> <ol style="list-style-type: none"> 1. Enhanced PSS Data Area (Automate POR extraction, manipulation, revision process) <ul style="list-style-type: none"> - Data architected tables in a star schema format (march) - ETL jobs with manual business logic mapped and validated (march) - Documentation of ETL jobs (march) - Error reports (dec) 2. Aggregation (Phase 2) (Automation of current pivot table aggregation) <ul style="list-style-type: none"> - Aggregate tables - ETL jobs to automate current aggregation process 3. Visualization <ul style="list-style-type: none"> - Dashboards and reports 	The purpose of this project is to help automate and visualize the current Plan of Record process, as well as build upon and aggregate the current PSS data- as well as store historical snapshots of PSS data. This project will remove the manual time consuming processes and automate them as much as possible into a data environment that is architected to be scalable, auditable, and historical. This project will also automate allow the POR to migrate from excel, onto web focus.	Administrative Initiatives	Medium	TBD	11/2011	TBD	On Hold	Green - On Target, No Risk	Information Services

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198	1291	C		Add Residential data to the PNC Registration Interface	Add residence hall information for students that reside on campus to the registration information that is passed to the Wellness Center's Point and Click system. This is required reporting for the Mental Health First Aid study that they are participating in. They would also like to use this for ongoing needs assessment and program evaluation.	Enhance interface from LOCUS to Wellness Center EMR system to include current Residence Hall information.	Administrative Initiatives	Small	TBD	03/2011	TBD	Pending	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Wellness Center
199	1292	C		Include Students' ID photographs in import to PNC	The Wellness Center's Point and Click system is populated from an import of registration data. If technically feasible, they are requesting that students' ID photographs also be included in this data. This would provide the ability to connect a name with a face and will improve work flow and customer service	While Wellness Center staff does have access to LOCUS photos, ideal access to student photos would be within the Wellness Center's Electronic Medical Record application (Point N Click aka PNC).	Administrative Initiatives	Small	TBD	11/2010	TBD	Pending	Lime - On Target, Minimal Risk, Minor Concerns, Under Control	Wellness Center
200	1456	C		Student Development - Student Worker Application	Create an online application that processes apps for student worker positions. Derived from same request as PSS-1315.	Provide online functionality for paper-based student worker application. This would allow for paperless processing and streamlining of the student worker application process.	Student Technology Support	Medium	TBD	01/2011	TBD	Pending	Green - On Target, No Risk	Student Development - Office